

# Comprehensive Annual Financial Report

Year Ended: June 30, 2017

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For the year ended June 30, 2017

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# **Comprehensive Annual Financial Report**

of

# Rockford Public Schools 350 N. Main St. Rockford, Michigan 49341

For the Fiscal Year Ended June 30, 2017

Prepared by Michael A. Cuneo, Assistant Superintendent of Finance



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To the Citizens of Rockford Public Schools:

The Comprehensive Annual Financial Report (CAFR) of Rockford Public Schools for the fiscal year ended June 30, 2017 is presented for your review. Guided by the Board of Education's commitment to public accountability, detailed financial information relating to the fiscal operation of the District is presented in this report prepared by the District's Finance Department. The CAFR is prepared in conformity with accounting principles generally accepted in the United State of America (GAAP). Responsibility for the completeness, accuracy and fairness of the information presented rests with the administration and management of Rockford Public Schools.

The report has been prepared following generally accepted accounting principles. We believe the data presented is accurate in all material respects and clearly reflects the financial position and the results of operations of Rockford Public Schools. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

### **Report Organization**

The Comprehensive Annual Financial Report was prepared to meet the needs of a broad spectrum of financial statement readers. The report is divided into the following major sections:

*Introductory Section*—the reader is introduced to Rockford Public Schools. Included are facts about the District, a brief highlight of our curriculum offerings, points of pride, major initiatives undertaken and other information. The introductory section includes this transmittal letter, the District's organizational chart, a list of District officials and administrative staff and the ASBO Certificate of Excellence Award.

*Financial Section*—the Independent Auditor's Report, Management's Discussion and Analysis (MD&A), Basic Financial Statements and Notes to Basic Financial Statements are included. These provide an overview for readers who require less detailed information than is contained in the balance of this report. In addition to the basic financial statements, this section includes combining and individual fund supplemental statements and schedules.

*Statistical Section*—the reader is provided with a 10-year history of financial and demographic data intended to reflect economic conditions, financial trends and the fiscal capabilities of our District.

Generally accepted accounting principles require that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis. This transmittal letter is designed to complement the MD&A and should be read in conjunction with it. The District's MD&A can be found immediately following the report of the independent auditors.

We, the administration, would like to stress to you, the reader, that we are responsible for both the financial information and representations contained in the financial statements and other sections of this annual report. In preparing the financial statements, it is necessary to make informed estimates and judgments based on currently available information.

### **Reporting Entity**

The reporting entity consists of the legal entity, Rockford Public Schools. The District serves the entire City of Rockford, plus sections of six (6) townships.

The Board of Education for Rockford Public Schools is the basic level of government that has oversight responsibility and control over all activities related to public school education in the Rockford area. The District receives money from local, state and federal government sources and must comply with the concomitant requirements of these funding source entities.

The Board of Education is comprised of seven (7) members who are elected by the public and have decision-making authority, the authority to levy taxes, the power to designate management, the ability to significantly influence operations and primary accountability for fiscal matters.

The financial reporting entity consists of a primary government and its component units. The District is a primary government because it is a special-purpose government that has a separately elected governing body, is legally separate and is fiscally independent of other state or local governments. Furthermore, there are no component units combined with the District for financial statement presentation purposes, and the District is not included in any other governmental reporting entity. Consequently, the District's financial statements include the funds of those organizational entities for which its elected governing board is financially accountable. Public academies in the State of Michigan are funded on a per-pupil foundation allowance, the same as K-12 school districts, but without the benefit of property tax revenues, and operate under the charters of universities or school districts in the State.

### The School Program

Rockford Public Schools has always been a leader in instructional excellence and continues to attract new families to the community. The RPS curriculum is based upon standards that promote "rigor" and "relevance". These standards set high expectations and are based upon the belief that all students will succeed. Some students will need additional time and support, but all students will learn and experience success. Students will learn content that will be relevant to their future plans, whether it be post-secondary education or the work force.

In addition to a rigorous and relevant curriculum, we recognize the importance of the third "R" – relationships. Relationships are critical to students feeling connected to school. We have the most caring teachers that are committed to being advocates for every student. Programs offered include: PBIS, Capturing Kids' Hearts, Renaissance and Developing Healthy Kids.

The District has an early childhood center, eight (8) kindergarten through grade 5 elementary schools, two (2) grades 6 through 8 middle schools, one (1) grade 9 freshman center, and one (1) grade 10 through 12 high school, a community education center, an alternative high school and several support facilities. The official enrollment for 2016-17 was 7,911 students, with a projected enrollment of 7,924 students by the fiscal year ending June 30, 2021.

Rockford Public Schools offers a comprehensive curriculum in the areas of language arts, mathematics, social studies, science, art, music, physical education and health. In grades kindergarten through fifth, we have a district-wide and comprehensive Response to Intervention (RtI) process which focuses on Early Literacy Intervention and identification. RtI is also used as our eligibility process for identifying and qualifying students with a specific learning disability in the areas of basic reading, reading fluency and reading comprehension. The staff in every building (DK-12) has developed curriculum maps and common assessments for each grade level and each content area that are aligned with Michigan State Standards and Benchmarks and High School Content Expectations (HSCE) and we have transitioned to the Common Core Standards in Math and English Language Arts.

The District's educational programs are rich in choices and offerings that appeal to every student. There are opportunities for the Gifted and Talented students at all grade levels, including Dual Enrollment and Advanced Placement programs in every content area for high school students. Additionally, Rockford High School is the only school in West Michigan that has a early college program, where the students earn college credit through Ferris State and Grand Valley State Universities by taking courses in Rockford High School taught by Rockford teachers that have been certified by FSU & GVSU. Students identified for special education services have access to programs that meet all of their educational needs. Additionally, in response to preparing our students for the changing world, we have a World Language Program that includes K-12 Spanish Immersion as well as four-year high school programs in Japanese, Mandarin Chinese, French, German and Spanish. The ability to speak a second language is important as the world continues to get smaller with advances in technology and transportation.

Rockford Public Schools has also expanded its Student Foreign Exchange program. We work closely with the Weiming Chinese Exchange program, as well as the Educatius Exchange program. Together, 35 students from various countries have been added to our high school's student diversity. The RPS educational system also offers a focus on Diversity that includes Cross Cultural Competencies.

The Rockford Public School District provides an effective, well-rounded educational program for every student. We take tremendous pride in our students' achievement, the instruction provided by the teachers and the many educational programs offered to the students and community. We provide them with a challenging academic program that includes a rigorous core curriculum, relevant elective courses, co-curricular activities, character education that emphasizes responsible citizenship and many opportunities for community service. We believe that our exemplary school district is a result of the collaborative efforts of parents, students, teachers, support staff, building principals, administrators, community members and the Board of Education.

Technology is another area of focus. The school district has remained up-to-date with the purchase of hardware, software and the necessary training needs. The most recent RPS bond proposal was supported by the Rockford community and a minimum of \$15 million has been allocated to develop and implement a cutting edge technology plan. The District completed the first phase of implementing a 1:1 technology initiative in all of our elementary schools during the 2016-17 school year. The second phase, implementing the middle school level grades 6-8, took place during the 2017-18 school year. This initiative provides all students in grades kindergarten through eighth grade with either a district owned laptop or iPad as their personal device to use for the schoolyear.

The development of new programs and learning opportunities is very important to our school district. However, having embedded systems in place for development, implementation and monitoring programs is the secret for lasting change to occur. The most significant components of the Rockford Public Schools improvement system are the Rockford Action Model for Success (RAMS) and the NCA AdvancEd process. The foundation for school improvement work is the RAMS Model. This strategic planning process gains input from all groups through the use of surveys and focus groups. The process results in a series of specific short-term, long-term and on-going goals designed to ensure continuous improvement of the Rockford Public Schools. The RAMS Model is updated every three years, with reports on goal progress twice per year.

The AdvancEd school improvement process has provided the framework for many areas of school improvement. Included in this process is the implementation of a Common Instruction Model through Gradual Release of Responsibility, implementation of a DK-12<sup>th</sup> grade technology plan, development of research based professional development plan, and the expansion of an early college program for students earning college credit. All of these initiatives are focused on teaching and learning, through research based best practices.

The purpose of all of our school improvement efforts is to improve the quality of life for our students. As we monitor our work, the most important indicator is student achievement. Another significant indicator is the honors that the school district has received. These include many areas of recognition for individual students, school buildings, and the school district such as National Merit Finalists, every building recognized as a Blue Ribbon School of Excellence, and seven years in a row of each building earning straight A's through the Michigan Department of Education's ED YES! accountability process. Most recently, Rockford Public Schools has been recognized with the Advanced Placement District of the Year Award as a result of our high percentage of students participating and scoring very high on all advanced placement tests. Another recognition for our school district was being recognized by Newsweek magazine as being one of the top high schools in the United States.

Rockford Public Schools has a Tradition of Excellence. Working together with the parents, students, teachers, administrators and community, we will continue to build upon our tradition. RAM PRIDE!

### **Points of Pride**

*District Accreditation by AdvancED/North Central Accreditation*—All of Rockford's schools are North Central accredited, an accreditation standard that exceeds state standards. This model for school improvement calls for goal setting, assessment, parental involvement and monitoring by outside evaluators. During the 2014-15 school year, Rockford Public Schools earned the prestigious title of District Accreditation through AdvancED.

*Blue Ribbon Schools*—Every Rockford Public elementary or secondary school has been recognized by the Michigan Department of Education and the United States Department of Education as a blue ribbon/exemplary school. Rockford Public Schools is the only large school district in Michigan that has earned this recognition.

- 1993 Valley View Elementary School (State)
- 1994 North Rockford Middle School (State and National)
- 1995 Parkside Elementary School (State)
- 1996 Rockford High School (State and National)
- 1997 Roguewood Elementary School (State and National)
- 1998 Sheridan Trail Middle School (State)
- 1999 Belmont Elementary School (State and National)
- 2000 Cannonsburg Elementary School (State and National)
- 2002 Lakes Elementary School (State)
- 2005 Crestwood Elementary School (State)
- 2006 East Rockford Middle School (State)
- 2009 Meadow Ridge Elementary (State)

*First-Class Facilities*—In order to meet the challenges of the 21<sup>st</sup> century, a \$76.1 million bond issue was presented to the community and approved in May 2014. The bond issue focused on three main initiatives; school safety, capital improvements, and technology. Every entrance to the school buildings in the district has been remodeled to improve security as well as the addition of cameras and lighting. Capital improvements will address interior needs including carpet, paint, electrical/lighting, plumbing, HVAC and boilers and an expansion/remodel of the district's performing arts center. Exterior needs will include improvements to parking lots, roof replacements as well as expanded athletic fields for instructional, recreational and co-curricular use. Technology will be upgraded to support 21<sup>st</sup> Century learning by providing technology tools to teachers, students and staff. Upgrades to the district's infrastructure will include wireless capabilities in all buildings and an upgrade to the data management system for improved student assessment.

### High Academic Achievement

- Rockford Public Schools is the only school district in Michigan with a mandatory competency test as a graduation requirement, which guarantees that our graduates possess the essential skills.
- Rockford High School has been recognized for the third consecutive year as the Advanced Placement
  of the Year Award. Nearly 90% of our students receive college credit for these classes by passing the
  AP test with a score of 3, 4 or 5.

Fine Arts Program-Band, choir and theater programs have received state and national recognition.

*Standardized Tests Results*—District students continually score in the top quartile on all standardized tests (M-Step, PSAT, SAT, Workeys, NWEA MAPS). Numerous students qualify as National Merit Finalists every year. Over 30 students in the Class of 2017 scored a 1340 or higher on the SAT.

### First-Class Teachers

- 100% of our teachers hold Bachelor's Degrees, are certified and are "highly qualified".
- 100% of our teachers receive Professional Development training each year.
- Many Rockford teachers have been recognized for their outstanding performance. Local, state and national awards include: Ameritech Outstanding Educator, National Close Up Awards, Who's Who Among American Teachers and many other teacher-of-the-year awards.
- Rockford attracts the best teaching candidates. There are over 1,600 applications for teaching positions received annually.
- Every teacher participates in a rigorous interview process that includes multiple interviews with a committee of teachers, building principals and central office administrators.
- Once hired, every teacher receives an extensive induction/orientation process, including training in classroom management skills, learning styles, and technology and leadership effectiveness. Every new teacher is assigned a master, mentor teacher to provide support and to ensure professional growth.

### Supportive Parents and Community

- The community has supported every bond issue since 1990.
- A high percentage of parents volunteer their time and energy through the PTA/PTO's, booster clubs, Inter-School Advisory Committee and community organizations.
- Nearly 100% of our parents attend parent-teacher conferences.
- The Rockford Education Foundation has awarded over \$1,000,000 to support creative and progressive programs to benefit students of all ages in the Rockford community.
- Each school distributes a monthly newsletter to parents electronically and every family receives a monthly District newsletter.
- Parents have been provided 24/7 access to their children's academic progress through the Family Access initiative and can communicate to their child's teacher via email.

### Safe and Healthy Environment

- Rockford Public Schools employs trained health professionals in each school who are certified in First Aid and CPR. A district health nurse coordinates all activities for the District.
- The athletic trainers at Rockford High School are certified to assist with sports-related injuries and rehabilitation.
- The nutritious hot lunch program meets the highest state and federal guidelines.
- The transportation department has received state and national recognition for their student safety program. 100% of the District's buses passed the annual MI State Police safety inspection.
- The District security director coordinates a staff of nine(9) members whose primary function is to provide a safe and orderly learning environment for students, staff, parents and visitors.
- The maintenance and custodial department provides a safe, clean, comfortable and well-maintained atmosphere in all buildings and grounds.

### Extended Learning Opportunity for Students – Co-curricular activities

- Nearly 85% of our students are involved in co-curricular activities.
- There are 34 varsity athletic teams, with participation of over 50% of the student body.
- There are unlimited fine arts activities, including plays, vocal music and instrumental music opportunities.
- Students participate in Odyssey of the Mind with great success as we have had multiple teams move onto OM World Competitions.
- Highly successful athletic program; we have earned 59 State Championships
- RHS students have earned the MI High School TV Station of the Year award (9) times since 2001.

### **Economic Conditions and Outlook**

The Rockford School District is located 12 miles northeast of Grand Rapids, Michigan. Rockford is a suburban community in Kent County. The District encompasses 100 square miles with a population of approximately 42,062 persons.

The State of Michigan transformed its funding of public education in 1994 from the previous principle of property valuation determining the level of support for education in a given district to a state-wide diversified tax base and a leveling of funds for all districts. Discrepancies that existed prior to the finance reform have begun to narrow under the new system. As a result, the financial health of school districts is now reliant on the performance of the State's economy.

Under the current state aid funding system, the State collects a state-wide property tax of 6 mills on residential property and 24 mills on all industrial and commercial property. Communities may also grant tax abatements to attract commercial and industrial growth. The State also collects a 6% sales tax in support of education, along with a number of transfer and use taxes, which proceeds are dedicated to the school aid fund. The State in turn redistributes the funds to local school districts on a per student foundation grant basis. The current foundation amount is tied to the annual rate of inflation and factored upward or downward based on a district's relationship to the set median funding range for the State of Michigan. This method of funding has slowed the growth in educational expenditures to no greater than the rate of inflation in any given year.

Grand Rapids is one of the best places to live for quality of life in the U.S. according to the 2016 ranking from <u>U.S.</u> <u>News & World Report</u>. The city came in 7<sup>th</sup> place on the list. Plentiful jobs and rising wages have been the byproduct of a dynamic, growing economy in the Grand rapids region, making it the strongest economy in Michigan and one of the faster growing metropolitan areas in the country, economic data analyzed by Bridge Magazine shows.

Business in the local economy has equally improved; Wolverine World Wide is the largest employer/taxpayer in the District and has shown continued economic growth and expansion. As businesses expand and employment opportunities increase, the financial condition of the District will improve. Home property values are currently increasing as well as the demand for affordable housing. The property tax-base of the District should increase with the likelihood of increased student enrollment, which will both contribute to financial stability.

Recent months have seen legislative activity in the areas of teacher tenure, seniority and layoffs, teacher and administrator evaluations, as well as employee contributions to health insurance. The State's Office of Retirement Services has also implemented reform measures that will impact both the District and our employees financially. The District is determined to keep up with all the changes, while we strive to maintain a quality program and fiscal responsibility.

### **Strategic Planning**

In October 1989, the Rockford Board of Education implemented the District's first long-range strategic plan for improvement entitled RAMS (Rockford Action Model for Success). The implementation of this plan followed input from the community and District employees through a detailed public questionnaire.

In 1993, the Board of Education adopted RAMS II, which built upon the original strategic plan, leading to improved educational opportunities for our students. On March 11, 1996, the Board adopted RAMS III, comprised of 106 goals assigned to 8 major categories with a completion date of December, 1999. These goals were completed during prior fiscal years. RAMS IV, was adopted by the Board of Education on November 22, 1999, implemented in January 2000 and continued to serve as the blueprint of improvement for Rockford Public Schools.

RAMS V, RAMS VI, RAMS VII and RAMS VIII which were adopted by the Board of Education on December 9, 2002, December 12, 2005, December 8, 2008 and December 12, 2011 respectively, continued the tradition of involving the community and staff through input from a detailed questionnaire designed to assess the school/community's expectations of their public school system.

RAMS IX now serves as the three-year (2015-2017) blueprint for improving all aspects of our preschool through adult education programs. Rockford area residents and District staff receive periodic RAMS IX progress updates through school board presentations, local news coverage and end-of-the-year reports to the community. With the January 2015 implementation of RAMS IX, the Board of Education established specific goals for our public school system, designed to improve educational opportunities for all of our students. RAMS IX maintains the District's commitment to an annual budget that maintains 8% fund equity, with the goal of 18% fund equity, to ensure financial stability, reduce the need for state aid borrowing and protect against potential state-funding shortfalls.

We believe that the quality partnership which exists between the Rockford area community and the Rockford Public Schools will continue to promote our ongoing tradition of excellence.

### **Major Initiatives**

Fiscal year 2016-17 completed the twenty-third year under the State of Michigan's revised funding policy. The District, as funding changed from a heavy reliance on local property taxes as a major source of revenues to the new State foundation method, has experienced a constant and slowed growth in funding. The Board of Education continues to work to meet the goals outlined in its RAMS IX strategic plan. Student outcomes have become the District's focus and the strategies and recommendations designed to restructure the District to better prepare today's students for the 21<sup>st</sup> century were advanced during last year.

Rockford Public Schools remain committed to continued growth and change that leads to increased success for all students, while remaining rooted in solid traditional values. Rockford Public Schools are recognized as being exemplary by both the State and National Blue Ribbon Schools of Excellence program. Despite this prestigious recognition, we are committed to continuous improvement. The vehicle to school development is building level and district level AdvancED School Improvement. The goal of AdvancED is to develop and implement a systematic plan that assures success for all students; there will be no student left behind. Strategies that will be included in this process are implementation grade level and department collaborative time, Pyramid of Interventions implemented to assist low achieving students, and provide professional development opportunities that align with data driven needs. An early intervention program, RtI has been implemented K-5 literacy, K-3 math in all elementary schools. One professional development initiative in which all certified staff has been trained is the Capturing Kids' Hearts workshop. The premise of this training is that before you can capture a student's mind, you must first capture his/her heart. Teachers are provided the tools and skills to assist with relationship building with their students.

The mission of Rockford Public Schools is to provide the teaching and learning environments that will ensure, with the support of the students, parents and community, that all students, upon graduation, will have the academic and social skills and strategies to be successful life-long learners.

To this end, each Rockford Public Schools' student throughout his/her school career will demonstrate their knowledge, skills and abilities in each of the following areas:

- 1. Self-directed learning:
  - Demonstrate responsibility for own learning
  - Set priorities and achievable goals
  - Assess personal performance
- 2. Social interaction and cooperative learning:
  - Identify, analyze and evaluate behavior of self and others in a group, based on established criteria
  - Work cooperatively to establish a goal
  - Demonstrate concern and respect for others

- 3. Complex reasoning:
  - Make careful observations
  - Draw reasonable inferences from observations
  - Recognize relationships
  - Analyze parts as they relate to the whole
  - Apply research and problem-solving skills
  - Make critical distinctions
  - Arrive at a decision and/or product
- 4. Problem solving:
  - State a goal or desired outcome
  - Define the problem: What is really occurring?
  - Analyze the problem: How big? How many? Where is it?
  - Generate potential solutions: How many ways could it be corrected?
  - Choose the best solution
  - Develop and implement an action plan
  - Evaluate the results against the desired outcome
- 5. Citizenship (Personal, Local, State, National and Global):
  - Demonstrate self-governing behavior
  - Identify the need for community involvement
  - Practice effective citizenship
  - Contribute time, energies and talents to improve health and well-being for self and others
  - Cross Cultural Competencies
- 6. Communication:
  - Demonstrate effective reading, writing, speaking and listening skills using available technology
- 7. Aesthetic responsiveness/creativity and appreciation:
  - Approach needs, tasks or ideas from a new or varied perspective
  - Develop intellectual, artistic and practical ideas and/or products
  - Assess creative works by reflecting on originality, purpose and quality of the work
- 8. Technology

At the heart of the RAMS strategic plan are the student outcomes that are designed for our students to graduate and possess the following skills and characteristics: self-directed learners, complex thinkers, effective communicators, individual and group problem solvers, strong interpersonal relaters, collaborative workers, creative quality producers, Cross Cultural Competent citizens and community contributors.

Rockford Public Schools' students have continued to show improvements on all standardized tests including PSAT, SAT, M-Step, Workeys and NWEA MAPS. Because of educational leadership practices, the District has been able to continue its strong emphasis on basic skills while promoting programs that prepare the students for a rapidly changing society.

### **Financial Information**

### Accounting Systems and Policies

The District's fund-level financial statements and government-wide financial statements for our governmental and agency fund types have been prepared in conformance with generally accepted accounting principles and are in compliance with Government Accounting Standards Board (GASB) Statement No. 34. Governmental fund-level statements are prepared on the modified accrual basis of accounting. Revenue is recognized when measurable and available to finance current operations. Expenditures are recognized when the liability is incurred, generally when the goods or services are received, except for interest on long-term debt, which is recorded when paid. With respect

to the district-wide financial statements, the full accrual accounting basis is applied as defined under GASB Statement No. 34. In developing and evaluating the District's financial information system, consideration is given to the adequacy of the internal accounting and administrative control structure and the costs thereof. Accounting and administrative controls comprise the plan of organization, policies, procedures, and records necessary for the safeguarding of assets, the reliability of financial records, and compliance with grant requirements. The expressed purpose is to provide reasonable assurance that:

- Transactions are in accordance with management's and grantors' general or specific authorization
- Transactions are recorded as necessary to permit preparation of financial statements in conformity with generally accepted accounting principles and other criteria (such as finance-related legal and contractual compliance requirements) and to maintain accountability for assets
- Access to assets is permitted only in accordance with Board of Education appropriations, financial policies, and management's authorization
- The recorded accountability for assets is compared with the existing assets at reasonable intervals, and appropriate action is taken with respect to any differences

### Internal Accounting Controls

Management of Rockford Public Schools is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. The internal control structure is designed to provide reasonable but not absolute assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived and (2) the valuation of costs and benefits requires estimates and judgments from management.

As a recipient of federal, state and interdistrict financial assistance, the District is also responsible for ensuring that an adequate internal control structure is in place that complies with applicable laws and regulations. This internal control structure is subject to periodic evaluation by management and the District's independent auditors as a part of their audit process.

Tests were performed to determine the adequacy of the internal control structure as a part of the District's single audit. The results of the District's single audit for the fiscal year ended June 30, 2017 provided no instances of material weaknesses in the internal control structure or significant violations of applicable laws and regulations.

### **Budgetary Controls**

Rockford Public Schools uses site based management to effectively allocate resources and obtain the maximum benefit for each dollar spent. This process requires that each building and department develop its budget to justify each expenditure. All expenditures must focus on the educational goals of the District and be consistent with the school improvement plans from each building that underscore the RAMS IX. The individual buildings are allowed to make site-based decisions in planning the use of their resources in meeting their individual building goals. This process has enabled the District to successfully manage changes in funding while making the most of each dollar available. This approach to financial management, coupled with strong community support, has enabled the Board of Education to continue to offer educational opportunities that are considered among the best in the State.

The District's budgetary controls and system of internal accounting was designed to adequately safeguard assets and provide reasonable assurances of proper recording of financial transactions. The District adopted budgets at the function level for its General Fund and Food Service Special Revenue Fund. We believe that these objectives have been achieved. The system has been audited by Hungerford Nichols, independent auditors whose opinion is included as part of this financial report. Annual financial reporting to the State of Michigan follows accounting requirements as described in the State Accounting Manual. These requirements are consistent with generally accepted accounting principles.

### Fund Balances

The District is in compliance with the provisions of GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund-type Definitions*. Under this standard, the former fund balance classifications of reserved, designated, and unreserved/undesignated are replaced with five new classifications - nonspendable, restricted, committed, assigned, and unassigned. The District's fund balances are categorized under these classifications based on the extent to which the District is bound to observe constraints imposed on the use of the resources in the governmental funds.

### Debt Administration

Long-term obligations outstanding for the District as of June 30, 2017 consisted of \$121,105,000 in general obligation bonded debt, \$17,466,480 in premium on debt issued, \$405,000 of energy conservation bonds, and \$1,006,546 of early retirement incentive and accumulated sick leave. The funding source for the general obligation bonds is the District Debt Service Funds (supported by voter approved property tax millage), with the remaining debt the obligation of the District General Fund.

### **Retirement Plan**

All employees of the District are covered by a mandatory, cost-sharing, multiple-employer plan – the Michigan Public School Employees' Retirement System (MPSERS). The MPSERS consists of several different benefit plan types depending upon the first date the employee was eligible to become a MPSERS member and the personal elections of the member. Employees participate in the Basic Plan, the Member Investment Plan, the Pension Plus Plan, or the Defined Contribution Plan. Members also have the option of choosing between the defined benefit health plan and a personal healthcare fund. These plans and employee and employee contribution rates are discussed further in the footnotes to the financial statements.

The plans provide its members various benefits, including regular retirement, early retirement, deferred retirement, non-duty disability pension, duty disability pension, and survivor pension.

Benefit and contribution provisions are fixed by state statute and may be amended only by action of the State Legislature.

The District implemented GASB No. 68, Accounting and Reporting for Pensions, and was adopted in the 2014-15 fiscal year. The District's share of the MPSERS (Michigan Public Schools Employee Retirement System) net pension liability is now included in the Statement of Net Position. Additional information can be obtained in Note H of the Notes to Basic Financial Statements.

### **Independent Audit**

The District's financial statements were audited by Hungerford Nichols CPAs + Advisors, as of June 30, 2017. Their audit was made in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. The financial statements present fairly the financial position of Rockford Public Schools at June 30, 2017.

The independent audit of the financial statements of the District was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the District's separately issued Single Audit Report.

### Awards

The Board of Education and the administration of Rockford Public Schools are committed to providing its citizens and other financial statement readers with comprehensive financial reporting. For school districts meeting the requirements of a Comprehensive Annual Financial Report, the Association of School Business Officials International awards a Certificate of Excellence in Financial Reporting. The standards are high and must satisfy both generally accepted accounting principles and applicable legal requirements. A Certificate of Excellence is valid for a period of one year only. The District has received this award for each of the fiscal years ended June 30, 2000 through June 30, 2016. The District believes our current report conforms to program standards, and we are again submitting our report to the Association of School Business Officials International to determine its eligibility for this certificate.

### Acknowledgments

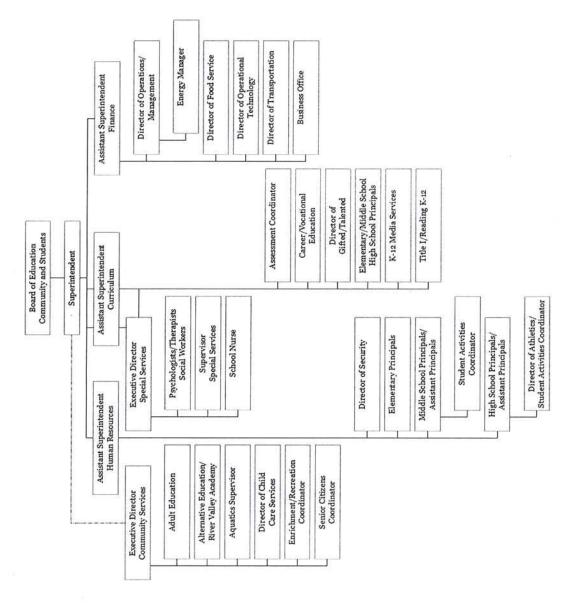
The preparation of this report on a timely basis could not have been accomplished without the effort and dedicated services of the entire staff of the Finance Department. We would like to express our appreciation to all administrative employees who assisted in the timely closing of the District's financial records and the preparation of this report.

Respectfully submitted,

Midhael S. Shibler, Ph.D. Superintendent of Schools

Michael A. Cuneo Assistant Superintendent of Finance

# **Rockford Public Schools**



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## The Certificate of Excellence in Financial Reporting is presented to

# **Rockford Public Schools**

for its Comprehensive Annual Financial Report (CAFR) for the Fiscal Year Ended June 30, 2016.

The CAFR has been reviewed and met or exceeded ASBO International's Certificate of Excellence standards.



Anthony N. Dragona, Ed.D., RSBA President

John D. Musso

John D. Musso, CAE Executive Director

# **Rockford Public Schools, Michigan**

# List of Principal Officials June 30, 2017

# **Board of Education**

Miles J. Postema President

David M. Keller Vice President Lisa M. Kreager Secretary Laura L. Featherstone Treasurer

Timothy J. Lewis Trustee Nick Reichenbach Trustee Geoffrey L. Downs Trustee

Michael S. Shibler, Ph.D. Superintendent of Schools

Michael A. Cuneo Assistant Superintendent of Finance

# **FINANCIAL SECTION**



### **INDEPENDENT AUDITOR'S REPORT**

October 30, 2017

The Board of Education Rockford Public Schools

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, each major fund and the aggregate remaining fund information of Rockford Public Schools (the "District") as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information of Rockford Public Schools as of June 30, 2017, and the respective changes in financial position and budgetary comparison for the General Fund for the year then ended, in accordance with accounting principles generally accepted in the United States of America.

### **Other Matters**

### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and Required Supplementary Information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide assurance.

### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Rockford Public Schools' basic financial statements. The supplementary information as listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements.

The combining and individual fund financial statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements are fairly stated in all material respects in relation to the basic financial statements as a whole.

### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 30, 2017 on our consideration of Rockford Public Schools' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Rockford Public Schools' internal control over financial reporting and compliance.

Hungerford Nichols

Certified Public Accountants

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# **MANAGEMENT'S DISCUSSION AND ANALYSIS**

As management of the Rockford Public Schools, we offer readers of the District's financial statements this narrative overview and analysis of the financial activities of the District for the fiscal year ended June 30, 2017. We encourage readers to consider the information presented here in conjunction with the District's financial statements, which immediately follow this section.

### **Overview of the Financial Statements**

This annual report consists of four parts: Management's Discussion and Analysis (this section), the Basic Financial Statements, Required Supplementary Information, and Supplementary Information. The Basic Financial Statements include two kinds of statements that present different views of the District:

- The first two statements, the Statement of Net Position and the Statement of Activities, are *district-wide financial statements* that provide both short-term and long-term information about the District's overall financial status.
- The remaining statements are *fund financial statements* that focus on individual parts of the District, reporting the District's operations in more detail than the district-wide statements.
  - *Governmental funds statements* tell how basic services such as regular and special education were financed in the short term as well as what remains for future spending.
  - *Fiduciary funds statements* provide information about the financial relationships in which the District acts solely as a trustee or agent for the benefit of others.

The Basic Financial Statements also include Notes to Financial Statements that explain the information in the Basic Financial Statements and provide more detailed data; Required Supplementary Information includes pension information schedules; Other Supplementary Information follows and includes combining and individual fund statements and schedules.

### **District-wide Statements**

The district-wide financial statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The Statement of Net Position includes all of the District's assets, deferred outflows of resources, liabilities, and deferred inflows of resources. All of the current year's revenues and expenses are accounted for in the Statement of Activities regardless of when cash is received or paid.

The two district-wide statements report the District's net position, and how it has changed. Net position - the difference between the District's assets, deferred outflows of resources, liabilities, and deferred inflows of resources - is one way to measure the District's financial health or position.

- Over time, increases or decreases in the District's net position is an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the District's overall health, one should consider additional non-financial factors such as changes in the District's property tax-base, economic factors that might influence state aid revenue, and the condition of school buildings and other facilities.

In the district-wide financial statements, the District's activities are presented as follows:

• *Governmental activities*: The District's basic services are included here, such as regular and special education, instructional support, transportation, administration, community services, food service and athletics. State aid and property taxes finance most of these activities.

### **Condensed District-wide Financial Information**

The Statement of Net Position provides financial information on the District as a whole.

<b>A</b>	2017	2016
Assets Current and other assets	\$ 54,563,774	\$ 71,511,297
Capital assets	100,659,472	91,105,436
Total Assets	155,223,246	162,616,733
Deferred Outflows of Resources	23,785,449	18,538,230
Liabilities Current liabilities	26,819,416	16,417,816
Long-term liabilities	129,738,509	147,648,959
Net pension liability	124,362,527	117,932,764
Total Liabilities	280,920,452	281,999,539
Deferred Inflows of Resources	611,616	391,418
Net Position Net investment in capital assets Restricted Unrestricted (deficit)	(3,633,688) 2,015,601 (100,905,286)	(2,490,282) 1,636,844 (100,382,556)
Total Net Position	\$ (102,523,373)	\$ (101,235,994)

The Statement of Activities presents changes in net position from operating results:

	2017	2016	
Program Revenues			
Charges for services	\$ 3,973,998	\$ 3,824,801	
Operating grants	17,069,153	15,967,522	
General Revenues			
Property taxes	20,885,988	20,441,541	
State school aid, unrestricted	52,924,603	52,207,555	
Interest and investment earnings	368,096	98,781	
Gain on sale of capital assets	-	25,470	
Other	2,801,122	2,707,328	
Total Revenues	98,022,960	95,272,998	
Expenses			
Instruction	51,893,559	51,642,944	
Supporting services	33,849,227	29,152,460	
Community services	2,764,252	2,846,086	
Food service	2,455,159	2,389,760	
Other	194,485	745,972	
Interest on long-term debt	6,094,457	5,034,720	
Depreciation – unallocated	59,201	63,613	
Total Expenses	97,310,339	91,875,555	
Change in net position	712,621	3,397,443	
Net Position, Beginning of Year, as restated	(103,235,994)	(104,633,437)	
Net Position, End of Year	\$ (102,523,373)	\$ (101,235,994)	

### Financial Analysis of the District as a Whole

The District's financial position is the product of many factors. An increase in State aid combined with a slight increase in enrollment compared to prior year contributed to an increase in total revenues. The District also experienced an increase in taxable property values over prior year.

The District's total revenues were \$98 million. Property taxes and unrestricted State aid accounted for most of the District's revenues, contributing 75 percent of the total. The remainder came from State and federal aid for specific programs, fees charged for services, interest earnings and other local sources.

The total cost of all programs was \$97.3 million. The District's expenses are predominantly related to instructing, caring for (pupil services) and transporting students (65 percent). The District's administrative and business services accounted for 8 percent of total costs and operation and maintenance services accounted for 9 percent of total costs.

Total revenues exceeded expenses by \$0.7 million on the Statement of Activities, increasing total net position from a deficit of \$103,235,994, as restated at June 30, 2016, to a deficit of \$100,523,373 at June 30, 2017. Unrestricted Net Position decreased \$522,730 from a deficit of \$100,382,556 at June 30, 2016 to a deficit of \$100,905,286 at June 30, 2017. The District's net pension liability, including deferred outflows and inflows of resources, increased by \$1,208,257 during the fiscal year.

The current position of the District's finances can be credited to careful monitoring of economic changes and appropriate cost-cutting measures to maintain programs during these challenging economic times. Despite the ongoing uncertainty of funding revenue from the State of Michigan, the District has endeavored to maintain a positive fund balance.

- The District has conducted a thorough budget analysis and has broken the budget down into specific components and their related expenses. This has allowed the District to prioritize expenses, and also to identify where cuts could occur if necessary.
- Regular updates were provided to the Board of Education during the school year. This information is also presented to the community via the District's website, staff meetings and presentations.
- Collaboration with the surrounding districts has helped reduce expenditures in many areas. The seven school
  districts in the northwest region of Kent County continue to collaborate in combining services where possible.

### **Fund Financial Statements**

The fund financial statements provide more detailed information about the District's funds, focusing on its most significant or "major" funds - not the District as a whole. Funds are accounting devices the District uses to keep track of specific sources of funding and spending on particular programs. As a general rule, fund balances from one fund are prohibited from being expended on expenditures of another fund.

The District utilizes two kinds of funds:

- *Governmental funds*: Most of the District's basic services are included in governmental funds, which generally focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the district-wide statements, additional information following the governmental funds' statements explain the relationship (or differences) between them.
- *Fiduciary funds*: The District is the trustee, or fiduciary, for assets that belong to others, such as Scholarship and Student Activities Funds. The District is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and by those to whom the assets belong. The District excludes these activities from the district-wide financial statements because it cannot use these assets to finance its operations.

### Financial Analysis of the District's Funds

The District uses funds to record and analyze financial information. Rockford Public School's funds are described as follows:

### **Major Funds**

- The General Fund is our primary operating fund. The General Fund had total revenues of \$79,204,616 and total expenditures of \$78,678,097. The General Fund ended the fiscal year with a fund balance of \$3,183,187, up from \$2,656,668 at June 30, 2016.
- The 2014 Construction Capital Projects Fund accounts for bond proceeds to be used for voter approved capital improvement projects. Revenues totaled \$172,558, other financing sources were \$480,321, total expenditures were \$10,466,421 and other financing uses were \$1,028 for the fiscal year. The fund balance at year end was zero, down from \$9,814,570 at June 30, 2016.
- The 2016 Construction Capital Projects Fund accounts for bond proceeds to be used for voter approved capital improvement projects. During fiscal year 2016-17, revenues totaled \$481,665, other financing sources were \$1,028, total expenditures were \$8,198,924 and other financing uses were \$480,321. The fund balance at year end was \$32,793,041, and is to be used for facilities improvement projects in subsequent fiscal years.

### **Nonmajor Funds**

- The Food Service Fund, which administers the hot lunch program of the District, had total revenues of \$2,350,202 and total expenditures of \$2,327,975 in 2016-17, increasing its fund balance to \$133,537 at June 30, 2017, up from \$111,310 at June 30, 2016.
- The District operates six Debt Service Funds to finance the repayment of general obligation bonds. Total revenues were \$14,448,886, other financing sources of \$3,888, total expenditures were \$13,877,168, and total other financing uses were \$3,888. The ending fund balances totaled \$2,718,667, up from \$2,146,949 at June 30, 2016.
- In the 2007-08 fiscal year, the District issued \$45,250,000 in general obligation building and site bonds which are accounted for in the 2008 Construction Capital Projects Fund. Current year investment earnings totaled \$516, and equipment expenditures totaled \$11,723. There is a remaining fund balance of \$84,171 at June 30, 2017, down from \$95,378 at June 30, 2016.

### **Fiduciary Funds**

- The Scholarship Fund is operated as a Private Purpose Trust Fund of the District. The assets of this fund are being held for the benefit of District students. Balances on hand at June 30, 2017 totaled \$434,465.
- The Student Activities Fund is operated as an Agency Fund of the District. The assets of this fund are being held for the benefit of District students. Balances on hand at June 30, 2017 totaled \$732,189.

### **General Fund Budgetary Highlights**

During the course of the year, the District continuously reviews the annual operating budget after the June adoption. Changes in the budget are due to the following:

- Changes made in the fall to account for the final student enrollment, which determines how much state foundation grant will be received during the fiscal year.
- Final amendments are made in June for increases in appropriations to prevent budget overruns and reductions in expenses put into place by the administration.
- The District increased its General Fund balance by \$526,519. Over the past five years, the Board of Education took prudent and dramatic steps to place the District in a position in which it can sustain itself financially. This included reducing the number of employees through attrition, and a reduction of other District resources.
- The final budget for the General Fund anticipated the fund balance to be 3.54% of General Fund expenditures and transfers the actual results equaled 4.05%

### **Capital Asset and Debt Administration**

### **Capital Assets**

By the end of 2017, the District had a \$177,596,927 investment in a broad range of capital assets, including land, school buildings, athletic facilities, vehicles, computer equipment and software, and administrative offices. (More detailed information about capital assets can be found in Note E in the Notes to Basic Financial Statements.)

At June 30, 2017, the District's investment in capital assets (net of accumulated depreciation), was \$100,659,472. Capital asset additions totaled \$14,125,457 for the fiscal year with accumulated depreciation increasing \$4,571,421, leaving a net increase in the book value of capital assets of \$9,554,036.

The District's net investment in capital assets, including land, land improvements, buildings and additions, vehicles and furniture and equipment, is detailed as follows:

Land	\$ 2,093,127
Construction in progress	12,309,026
Land improvements	10,867,706
Buildings and additions	69,337,284
Vehicles	2,532,361
Furniture and equipment	3,519,968
Net Capital Assets	\$ 100,659,472

The District's net investment in capital assets is a deficit of \$3,633,688 at June 30, 2017, resulting from the fact that significant amounts of new technology-related equipment which fall under the \$5,000 capitalization threshold of the District were purchased with the proceeds of recent bond issues.

### Long-term Debt

At year end, the District had \$140 million in general obligation bonds and other long-term debt outstanding -a net decrease of \$10 million from June 30, 2016.

The District's bond rating for general obligation debt was affirmed by Standard and Poor's as AA-with a positive outlook. The State limits the amount of general obligation debt that schools can issue to 15 percent of the assessed value of all taxable property within a District's boundaries.

The District's other obligations include borrowings from installment purchase agreements, early retirement incentive and accumulated sick leave. We present more detailed information about our long-term liabilities in Note G in the Notes to Basic Financial Statements.

### Factors Bearing on the District's Future

At the time these financial statements were prepared and audited, the District was aware of the following circumstances that could significantly affect its financial health in the future:

- Despite several years of economic rebound the State of Michigan is facing a bleak period. Tax credits and future road funding obligations will put further strain on the State's General Fund. This may potentially affect adjustments to the use of the School Aid Fund.
- Cost increases exceeding the general rate of inflation continue to be expected for the District relative to health care and pension contribution obligations in 2016-17 and beyond. These costs represent a significant portion of the District's budget and their rate of increase is a concern to management.
- The District and bargaining units negotiated a three-year agreement expiring at the end of the 2019-20 school year. The current contract provides health insurance utilizing MESSA ABC High-Deductible Plan as the standard plan with a cap of the premium cost to the District.
- As the District continues to face the budget challenges of the current and upcoming school years, operating efficiencies and balanced budgets will be necessary. The ability to continue to operate an adequate educational system with continued revenue increasing less than Consumer Price Index rates and increasing expenditures is the challenge of the future. The Board of Education is currently working on strategic plan goals that include fiscal oversight, fiscal responsibility, and financial planning.

### **Contacting the District's Financial Management**

This financial report is designed to provide the District's citizens, taxpayers, customers, and investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Business Office, Rockford Public Schools, 350 N. Main Street, Rockford, MI 49341

# **BASIC FINANCIAL STATEMENTS**

### ROCKFORD PUBLIC SCHOOLS Statement of Net Position June 30, 2017

	Governmental Activities
Assets Cash Cash equivalents, deposits and investments (Note B) Accounts receivable Due from other governmental units (Note C) Inventory Prepaid expenses Capital assets not being depreciated (Note E) Capital assets being depreciated, net (Note E)	\$ 2,750 41,961,441 42,936 12,437,986 110,664 7,997 14,402,153 86,257,319
Total Assets	155,223,246
<b>Deferred Outflows of Resources</b> Loss on advance bond refundings, net Deferred pension amounts	1,485,279 22,300,170
<b>Total Deferred Outflows of Resources</b>	23,785,449
Liabilities Accounts payable State aid loan payable (Note F) Due to other governmental units Payroll withholdings payable Accrued interest payable Salaries payable Unearned revenue Long-term liabilities: (Note G) Due within one year Due in more than one year Net pension liability (Note H) <b>Total Liabilities</b>	2,735,495 5,200,000 3,644,372 104,613 969,879 3,598,973 321,567 10,244,517 129,738,509 124,362,527 280,920,452
Deferred Inflows of Resources	
Deferred pension amounts           Net Position           Net investment in capital assets           Restricted for:           Capital outlay           Debt service	<u>611,616</u> (3,633,688) <u>84,171</u> 1,797,893
Food service Unrestricted (deficit)	133,537 (100,905,286)
Total Net Position	\$(102,523,373)

See accompanying notes to basic financial statements.

### ROCKFORD PUBLIC SCHOOLS Statement of Activities For the year ended June 30, 2017

Functions/Programs	Expenses	Program Charges for Services	Revenues Operating Grants	Net (Expense) Revenue and Changes In Net Position
Governmental Activities Instruction Supporting services Community services	\$ 51,893,559 33,849,227 2,764,252	\$	\$15,123,638 1,024,587	\$(36,769,921) (32,241,155) (928,670)
Food service Other Interest on long-term debt Depreciation - unallocated*	2,455,159 194,485 6,094,457 59,201	1,554,931	794,268	(105,960) (194,485) (5,967,797) (59,201)
<b>Total Governmental Activities</b>	\$ 97,310,339	\$ 3,973,998	\$17,069,153	(76,267,188)
	General Revenues Taxes: Property taxes, levied for general operations Property taxes, levied for debt service State school aid, unrestricted Interest and investment earnings Other			6,624,504 14,261,484 52,924,603 368,096 2,801,122
<b>Total General Revenues</b>			76,979,809	
Change in Net Position			712,621	
<b>Net Position -</b> Beginning of year as restated (Note N)			(103,235,994)	
Net Position - End of Year			\$(102,523,373)	

### ROCKFORD PUBLIC SCHOOLS Balance Sheet Governmental Funds June 30, 2017

Assets	General	2014 Construction	2016 Construction
Cash Cash equivalents, deposits and investments (Note B) Accounts receivable Due from other funds (Note D) Due from other governmental units (Note C) Inventory Prepaid expenditures <b>Total Assets</b>	\$ 1,250 4,201,858 40,091 272,310 12,437,986 34,845 4,952 \$ 16,993,292	\$ - - - - - -	\$ - 34,629,784 - 198,304 - - - - \$ 34,828,088
Liabilities and Fund Balances			
Liabilities Accounts payable State aid anticipation loan payable (Note F) Due to other funds (Note D) Due to other governmental units Payroll withholdings payable Accrued interest payable Salaries payable Unearned revenue	\$ 631,999 5,200,000 285,900 3,625,902 104,613 46,151 3,598,973 316,567	\$ - - - - - - - -	\$ 2,034,247 800 - - -
Total Liabilities	13,810,105		2,035,047
Fund Balances (Note A) Nonspendable Restricted Unassigned Total Fund Balances	39,797 <u>3,143,390</u> <u>3,183,187</u>	- - 	32,793,041
Total Liabilities and Fund Balances	\$ 16,993,292	\$ -	\$ 34,828,088

See accompanying notes to basic financial statements.

Nonmajor	Total
\$ 1,500	\$ 2,750
3,129,799 2,776 34,189	41,961,441 42,867 504,803
75,819 3,045	12,437,986 110,664 7,997
\$ 3,247,128	\$ 55,068,508
\$ 15,842 271,441 18,470 5,000	\$ 2,682,088 5,200,000 558,141 3,644,372 104,613 46,151 3,598,973 321,567
310,753	16,155,905
78,864 2,857,511 -	118,661 35,650,552 3,143,390
2,936,375 \$ 3,247,128	38,912,603 \$ 55,068,508

## ROCKFORD PUBLIC SCHOOLS Reconciliation of Total Governmental Fund Balances to Net Position of Governmental Activities June 30, 2017

Total governmental fund balances		\$	38,912,603
Amounts reported for governmental activities in the Statement of Net Position are different because:			
Capital assets used in governmental activities are not financial resources and therefore are not reported as assets in governmental funds. The cost of assets is \$177,596,927 and accumulated depreciation is \$76,937,455.		1	100,659,472
Bond refunding losses are not expensed but are amortized over the life of the new bond issue on the Statement of Activities.			1,485,279
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds. Long-term liabilities at year end consist of:			
General obligation bonds Energy conservation bonds Bond premium Early retirement incentive	\$(121,105,000) (405,000) (17,466,480) (744,658)		
Accumulated sick leave	(261,888)	(1	39,983,026)
Accrued interest on long-term debt is not included as a liability in governmental funds.			(923,728)
Net pension liability and related deferred outflows/inflows of resources are not included as assets/liabilities in governmental funds:			
Net pension liability Deferred outflows Deferred inflows	(124,362,527) 22,300,170 (611,616)	(1	102,673,973)
-	(011,010)		
Total net position - governmental activities		\$( ]	102,523,373)

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## ROCKFORD PUBLIC SCHOOLS Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds For the year ended June 30, 2017

	General	2014 Construction	2016 Construction
Revenues Local sources State sources Federal sources Interdistrict sources	\$ 10,114,329 62,883,388 1,787,322 4,419,577	\$ 172,558 - -	\$ 481,665 - - -
Total Revenues	79,204,616	172,558	481,665
Expenditures Current: Instruction Supporting services Food service Community services Capital outlay Debt service: Principal repayment Interest and fiscal charges Total Expenditures	48,540,332 27,155,996 2,733,573 223,648 24,548 78,678,097	337,596	2,683 8,196,241
Excess (Deficiency) of Revenues Over Expenditures	526,519	(10,293,863)	(7,717,259)
<b>Other Financing Sources (Uses)</b> Transfers in Transfers out		480,321 (1,028)	1,028 (480,321)
<b>Total Other Financing Sources (Uses)</b>		479,293	(479,293)
Net Change in Fund Balances	526,519	(9,814,570)	(8,196,552)
Fund Balances, Beginning of Year	2,656,668	9,814,570	40,989,593
Fund Balances, End of Year	\$ 3,183,187	\$ -	\$ 32,793,041

Nonmajor	Total
\$ 15,896,135 301,396 602,073	\$ 26,664,687 63,184,784 2,389,395 4,419,577
16,799,604	96,658,443
2,327,975	48,540,332 27,496,275 2,327,975 2,733,573 18,336,789
8,010,000 5,867,168	8,233,648 5,891,716
16,216,866	113,560,308
582,738	(16,901,865)
3,888 (3,888)	485,237 (485,237)
582,738	(16,901,865)
2,353,637	55,814,468
\$ 2,936,375	\$ 38,912,603

## ROCKFORD PUBLIC SCHOOLS Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the year ended June 30, 2017

Net change in fund balances - total governmental funds		\$ (16,901,865)
Amounts reported for governmental activities in the Statement of Activities are different because:		
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of these assets is capitalized and allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period:		
Capital outlays Depreciation expense	\$ 14,125,457 (4,571,421)	9,554,036
Bond refunding losses are amortized over the life of the new bond issue on the Statement of Activities.		(194,485)
Bond premium is amortized over the life of the new bond issue on the Statement of Activities.		1,364,517
Repayment of long-term debt principal is an expenditure in the govern- mental funds, but it reduces long-term liabilities in the Statement of Net Position and does not effect the Statement of Activities: Repayment of general obligation bonds Repayment of energy conservation improvement bonds Repayment of installment purchase agreements	8,010,000 90,000 133,648	8,233,648
Interest on long-term liabilities in the Statement of Activities differs from the amount reported on the governmental funds because interest is recorded as an expenditure in the funds when it is due and paid, and thus requires the use of current financial resources. In the Statement of Activities, however, interest expense is recognized as the interest accrues, regardless of when it is paid.		(202,741)
In the Statement of Net Position, early retirement incentive and accumulated sick leave are measured by the amounts earned during the year. In the governmental funds, however, expenditures are measured by the amount of financial resources used (essentially, the amounts actually paid). This year the amount of these amounts used/paid (\$342,328) exceeded the benefits earned (\$274,560).		67,768
The changes in net pension liability and related deferred outflows/inflows of resources are not included as revenues/expenditures in governmental funds.	-	(1,208,257)
Total changes in net position - governmental activities	=	\$ 712,621

## ROCKFORD PUBLIC SCHOOLS General Fund Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual For the year ended June 30, 2017

	Budgeted Amounts Original Final Actual			Variance With Final Budget
Revenues	Oligiliai	ГШа	Actual	Fillal Duuget
Local sources	\$ 9,766,956	\$ 9,767,857	\$10,114,329	\$ 346,472
State sources	62,079,388	62,698,161	62,883,388	185,227
Federal sources	1,758,637	1,763,345	1,787,322	23,977
Interdistrict sources	4,227,761	4,213,914	4,419,577	205,663
	1,227,701	1,210,911	1,119,077	200,000
Total Revenues	77,832,742	78,443,277	79,204,616	761,339
Expenditures				
Current:				
Instruction:				
Basic programs	40,905,783	41,224,477	40,873,303	351,174
Added needs	7,990,271	7,956,298	7,503,546	452,752
Adult education	188,581	170,751	163,483	7,268
Supporting services:				
Pupil services	4,184,061	4,190,830	4,501,875	(311,045)
Instructional staff services	1,615,272	1,633,098	2,249,283	(616,185)
General administrative services	677,554	678,296	690,969	(12,673)
School administrative services	4,336,099	4,509,759	4,539,378	(29,619)
Business services	1,199,524	1,197,439	1,325,682	(128,243)
Operation and maintenance services	6,244,904	6,486,684	6,937,397	(450,713)
Pupil transportation services	4,158,821	4,091,785	3,854,366	237,419
Central services	2,185,794	2,266,399	1,707,414	558,985
Other supporting services	1,349,632	1,349,632	1,349,632	
Community services:	2,397,145	2,322,017	2,733,573	(411,556)
Debt service:	240 609	224 424	222 (10	10 776
Principal repayment	249,698 33,290	234,424	223,648	10,776
Interest and fiscal charges	33,290	12,968	24,548	(11,580)
<b>Total Expenditures</b>	77,716,429	78,324,857	78,678,097	(353,240)
Net Change in Fund Balances	116,313	118,420	526,519	408,099
Fund Balances, Beginning of Year	2,656,668	2,656,668	2,656,668	
Fund Balances, End of Year	\$ 2,772,981	\$ 2,775,088	\$ 3,183,187	\$ 408,099

## ROCKFORD PUBLIC SCHOOLS Fiduciary Funds Statement of Fiduciary Net Position June 30, 2017

Assets	Private Purpose rust Fund	 Agency Fund
Cash equivalents, deposits and investments (Note B) Due from other funds (Note D)	\$ 434,465	\$ 678,782 53,407
Total Assets	 434,465	\$ 732,189
Liabilities		
Due to other funds (Note D) Due to student groups	 -	\$ 69 732,120
Total Liabilities	 	\$ 732,189
Net Position		
Held in trust for: Individuals and organizations	\$ 434,465	

## ROCKFORD PUBLIC SCHOOLS Fiduciary Funds Statement of Changes in Fiduciary Net Position For the year ended June 30, 2017

	Private Purpose Trust Fund
Additions Interest earnings	\$ 2,905
Donations	56,306
Total Additions	59,211
<b>Deductions</b> Endowment activities - scholarships	56,430
Change In Net Position	2,781
Net Position, Beginning of Year	431,684
Net Position, End of Year	\$ 434,465

# **NOTES TO BASIC FINANCIAL STATEMENTS**

## Note A – Summary of Significant Accounting Policies

Rockford Public Schools was organized under the School Code of the State of Michigan, and services a population of approximately 7,913 students. The District is governed by an elected Board of Education consisting of seven members and administered by a Superintendent who is appointed by the aforementioned Board. The District provides a comprehensive range of educational services as specified by state statute and Board of Education policy. These services include elementary education, secondary education, pre-school programs, athletic activities, special education, community services and general administrative services. The Board of Education also has broad financial responsibilities, including the approval of the annual budget and the establishment of a system of accounting and budgetary controls.

The financial statements of Rockford Public Schools (the "District") have been prepared in conformity with accounting principles generally accepted in the United States of America as applicable to school districts. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

The District's significant accounting policies are described below.

## 1. Reporting Entity

The financial reporting entity consists of a primary government and its component units. The District is a primary government because it is a special-purpose government that has a separately elected governing body, is legally separate and is fiscally independent of other state or local governments. Furthermore, there are no component units combined with the District for financial statement presentation purposes, and the District is not included in any other governmental reporting entity. Consequently, the District's financial statements include the funds of those organizational entities for which its elected governing board is financially accountable.

## 2. District-wide and Fund Financial Statements

**District-wide Financial Statements** - The district-wide financial statements (i.e., the Statement of Net Position and the Statement of Activities) present financial information about the District as a whole. The reported information includes all of the nonfiduciary activities of the District. The District does not allocate indirect costs and, for the most part, the effect of interfund activity has been removed. These statements are to distinguish between the *governmental* and *business-type activities* of the District. *Governmental activities* normally are supported by taxes and intergovernmental revenues, and are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support. The District does not have any *business-type activities*.

The Statement of Net Position is reported on the full accrual, economic resource basis, which recognizes all longterm assets as well as all long-term debt and obligations. The District's net position is reported in three parts: net investment in capital assets, restricted net position, and unrestricted net position.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function. *Program revenues* include 1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Property taxes, unrestricted state aid, interest earnings and other items not included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental and fiduciary funds, even though the latter are excluded from the district-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements. The General Fund and the 2014 Construction and 2016 Construction Capital Projects Funds are the District's major funds. Non-major funds are aggregated and presented in a single column.

**Fund Financial Statements** – Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Fund level statements include a Balance Sheet and a Statement of Revenues, Expenditures and Changes in Fund Balances. The Balance Sheet reports current assets, current liabilities and fund balances. The Statement of Revenues, Expenditures and Changes in Fund Balances reports on the sources and uses of current financial resources. This differs from the economic resources measurement focus used to report at the district-wide level. Reconciliations between the two sets of statements are provided in separate schedules.

Revenues are recognized when susceptible to accrual; i.e., both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days after the end of the current fiscal period. Expenditures are generally recorded when the liability is incurred, if they are paid within 60 days after the end of the current fiscal period. The exception to this general rule is that principal and interest on long-term debt is recognized when due.

Revenues susceptible to accrual are property taxes, state aid, federal and interdistrict revenues and investment income. Other revenues are recognized when received. Unearned revenue arises when potential revenue does not meet both the measurable and available criteria for recognition in the current period. Unearned revenue also arises when resources are received by the District before it has a legal claim to them, as when grant monies are received prior to the incurrence of the qualifying expenditures.

## 3. Measurement Focus, Basis of Accounting and Financial Statement Presentation

District-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as is the fiduciary fund financial statement. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the grantor or provider have been met.

The State of Michigan utilizes a foundation allowance approach, which provides for a specific annual amount of revenue per student based on a State-wide formula. The foundation allowance is funded from a combination of State and local sources. Revenues from State sources are primarily governed by the School Aid Act and the School Code of Michigan. The State portion of the foundation is provided from the State's School Aid Fund and is recognized as revenues in accordance with State law and accounting principles generally accepted in the United States of America.

## **Governmental Funds**

Governmental funds are those funds through which most school district functions typically are financed. The acquisition, use and balances of a school district's expendable financial resources and the related current liabilities are accounted for through governmental funds.

#### Major Funds:

The *General Fund* is the general operating fund of the District. It is used to account for all financial resources, except those required to be accounted for in another fund. Included are all transactions related to the current operating budget.

The 2014 Construction Capital Projects Fund is used to record the bond proceeds, investment earnings and the disbursement of the monies specifically designated for acquiring new school sites, buildings, equipment, and for major remodeling and repairs. The funds are retained until the purpose for which the funds were created has been accomplished.

The 2016 Construction Capital Projects Fund is used to record the bond proceeds, investment earnings and the disbursement of the monies specifically designated for acquiring new school sites, buildings, equipment, and for major remodeling and repairs. The funds are retained until the purpose for which the funds were created has been accomplished.

The Capital Projects Funds include capital project activities funded with bonds issued after May 1, 1994. For these capital projects, the District has complied with the applicable provisions of Section 1351a of the State of Michigan's School Code.

## Nonmajor Funds:

*Special Revenue Funds*—Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes.

*School Service Funds*—School Service Funds are used to segregate, for administrative purposes, the transactions of a particular activity from regular revenue and expenditure accounts. A school district maintains full control of these funds. The School Service Fund maintained by the District is the Food Service Special Revenue Fund.

*Debt Service Funds*—Debt Service Funds are used to account for the accumulation of resources for, and the payment of, long-term debt (bonds, notes, loans, leases and school bond loan) principal, interest, and related costs.

## **Fiduciary Funds**

Fiduciary Funds are used to account for assets held by a school district in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds.

*Trust Funds*—Trust Fund net position and results of operations are not included in the district-wide financial statements. Trust funds are reported using the economic resources measurement focus. The District presently maintains a private purpose scholarship fund for the benefit of students.

*Agency Funds*—Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The District presently maintains a Student Activities Fund to record the transactions of student groups for school and school related purposes. The funds are segregated and held in trust for the students.

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted as they are needed.

## 4. Budgets and Budgetary Accounting

State of Michigan Public Act 621 (the Uniform Budgetary and Accounting Act) requires that the General Fund of a school district be under budgetary control and that both budgeted and actual financial results do not incur a deficit. Rockford Public Schools has also adopted budgets for its Special Revenue Funds. A school district's Budget Appropriations Act (the "budget") must be adopted before the beginning of each fiscal year. No violations (dollar deviations) from a district's budget may occur without a corresponding amendment to the budget. A school district has the ability to amend the budget provided that the amendment is prior to the occurrence of the deviation and prior to the fiscal year-end. A school district may also permit the chief administrative or fiscal officer to execute transfers between line items, within defined dollar or percentage limits, without prior approval of the Board of Education. Expenditures may not legally exceed budgeted appropriations at the function level. All appropriations lapse at the end of the fiscal year.

Rockford Public Schools utilizes the following procedures in establishing the budgetary data reflected in the financial statements:

- Starting in the spring, District administrative personnel and department heads work with the Superintendent and Assistant Superintendent of Finance to establish proposed operating budgets for the fiscal year commencing the following July 1.
- In June, preliminary operating budgets are submitted to the Board of Education. These budgets include proposed expenditures and the means of financing them. The legal level of budgetary control is at the function level.
- Prior to June 30, a public hearing is held to obtain taxpayer comments on the proposed budgets.
- After the budgets are finalized, the Board of Education adopts an appropriations resolution setting forth the amount of the proposed expenditures and the sources of revenue to finance them.
- The original General and Special Revenue Funds budgets were amended during the year in compliance with State of Michigan Public Act 621 (the Uniform Budgetary and Accounting Act).
- Budgets for the General and Special Revenue Funds were adopted on the modified accrual basis of accounting, which is consistent with accounting principles generally accepted in the United States of America.

## 5. Encumbrances

Encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budget integration in the governmental funds. There were no substantial encumbrances outstanding at year end.

## 6. Investments

Investments are recorded at fair value. Investment income is composed of interest and net changes in the fair value of applicable investments.

## 7. Inventories/Prepaid Items

Inventories are valued at cost (first-in, first-out), and are accounted for using the consumption method. Inventories of the General Fund consist of teaching and custodial supplies, while inventories of the Food Service Fund consist of food, and other nonperishable supplies. Disbursements for inventory-type items are recorded as expenditures at the time of use for each fund. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both the district-wide and fund financial statements. The cost of prepaid items is recorded as expenses/expenditures when consumed (consumption method) rather than when purchased.

## 8. Capital Assets

Capital assets, which include land, land improvements, buildings, vehicles and furniture and equipment, are reported in the district-wide financial statements. Assets having a useful life in excess of one year and whose costs exceed \$5,000 are capitalized. Capital assets are stated at historical cost or estimated historical cost where actual cost information is not available. Donated capital assets are stated at fair value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of an asset or materially extend an asset's useful life are not capitalized. Improvements are capitalized and depreciated over the remaining useful life of the related assets.

Land improvements, buildings and additions, furniture and equipment, and vehicles are depreciated using the straight-line method over the following estimated useful lives:

Land improvements	10-20 years
Buildings and additions	40-50 years
Furniture and equipment	3-10 years
Vehicles	5-10 years

## 9. Long-term Obligations

In the district-wide financial statements, long-term debt and other long-term obligations are reported as liabilities on the Statement of Net Position. Bond premiums and discounts are deferred and amortized over the life of the bonds. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuance are reported as other financing sources while discounts on debt issuance are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as expenditures.

## 10. Early Retirement Incentive/Accumulated Sick Leave

Early retirement incentive and accumulated sick leave at June 30, 2017 have been computed and recorded in the basic financial statements of the District. Eligible District employees who select early retirement are entitled to a termination leave payment based on their age and years of service. Employees who leave the District are also entitled to reimbursement for a portion of their unused sick days. At June 30, 2017, the accumulated liabilities, including salary related payments, (expected to be financed by General Fund revenues) for early retirement incentive and accumulated sick leave amounted to \$744,658 and \$261,888, respectively.

## 11. Retirement Plan

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions and pension expense, information about the fiduciary net position of the Michigan Public School Employees Retirement System (MPSERS) and additions to/deductions from MPSERS fiduciary net position have been determined on the same basis as they are reported by MPSERS. MPSERS uses the economic resources measurement focus and the full accrual basis of accounting. Contribution revenue is recorded as contributions are due, pursuant to legal requirements. For this purpose, benefit payments (including refunds of employee contributions) are recognized as expense when due and payable in accordance with the benefit terms. Related plan investments are reported at fair value.

## **12. Deferred Outflows/Inflows of Resources**

In addition to assets, the Statement of Net Position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to future period(s) and so will *not* be recognized as an outflow of resources (expense/expenditure) until then. The District has two such items that qualify for reporting in this category: the deferred charge on a previous year's bond refunding and the deferred outflows relating to the recognition of net pension liability on the financial statements.

In addition to liabilities, the Statement of Net Position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to future period(s) and so will *not* be recognized as in inflow of resources (revenue) until that time. The District has only one type of item that qualifies for reporting in this category: the deferred inflows of resources relating to the recognition of net pension liability on the financial statements.

## 13. Net Position

Net position represents the difference between assets and liabilities. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition or construction of those assets. Net position is reported as restricted when there are limitations imposed on their use either through legislation or through external restrictions imposed by creditors, grantors, laws or regulations from other governments.

## 14. Fund Balance

The District's fund balance is comprised of a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed on the use of the resources reported in governmental funds. In the fund financial statements, governmental funds report the following components of fun balance:

- Nonspendable resources that cannot be spent because they are either (a) not in spendable form (inventories and prepaid amounts) or (b) legally or contractually required to be maintained intact (the principal of a permanent fund).
- Restricted resources that cannot be spent because of (a) constraints externally imposed by creditors (debt covenants), grantors, contributors, or laws or regulations or (b) imposed by law through constitutional provisions or enabling legislation and includes a legally enforceable requirement that those resources be used only for the specific purposes stipulated in the legislation.

- Committed resources that can only be used for specific purposes pursuant to constraints imposed by formal action of the government's highest level of decision-making authority (Board of Education). Those committed amounts cannot be used for any other purpose unless the government removes or changes the specified uses by taking the same type of action it employed to previously commit those amounts. Committed fund balance does not lapse at year end.
- Assigned resources that are constrained by the government's *intent* to be used for specific purposes, but are neither restricted nor committed. Intent should be expressed by (a) the governing body itself or (b) a body or official to which the governing body has designated the authority to assign amounts to be used for specific purposes. Rockford Public Schools' Board of Education has delegated authority to assign fund balances for a specific purpose to the Superintendent and the Assistant Superintendent of Finance. Assigned fund balance does not lapse at year end.
- Unassigned unassigned fund balance is the residual classification for the General Fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the General Fund. The General Fund should be the only fund that reports a positive unassigned fund balance amount.

As of June 30, 2017, Rockford Public Schools had not established a policy for its use of unrestricted fund balance amounts; it considers that committed amounts would be reduced first, followed by assigned amounts, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of those unrestricted fund balance classifications could be used.

## **15. Interfund Activity**

Flows of cash from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers between governmental funds are eliminated in the Statement of Activities. Interfund transfers in the fund financial statements are reported as other financing sources/uses.

## 16. Estimates

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

## Note B – Cash Equivalents, Deposits and Investments

The State of Michigan allows a political subdivision to authorize its Treasurer or other chief fiscal officer to invest surplus funds belonging to and under the control of the entity as follows:

- Bonds, bills, or notes of the United States; obligations, the principal and interest of which are fully guaranteed by the United States; or obligations of the State.
- Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a financial institution, but only if the financial institution is a state or nationally charted bank or a state or federally chartered savings and loan association, savings bank, or credit union whose deposits are insured by an agency of the United States government and that maintains a principal office or branch office located in this State under the laws of this State or the United States.

- Securities issued or guaranteed by agencies or instrumentalities of the United States government.
- United States government or Federal agency obligation repurchase agreements.
- Banker's acceptances issued by a bank that is a member of the Federal Deposit Insurance Corporation.
- Mutual funds composed entirely of investment vehicles which are legal for direct investment by a school district in Michigan.
- Investment pools, as authorized by the surplus funds investment pool act, Act No. 367 of the Public Acts of 1982, being sections 129.11 to 129.118 of the Michigan Compiled Laws, composed entirely of instruments that are legal for direct investment by a school district in Michigan.

Balances at June 30, 2017 related to cash equivalents and investments are detailed in the Basic Financial Statements as follows:

Statement of Net Position:	
Governmental activities	\$ 41,961,441
Fiduciary Funds:	
Trust and Agency Funds	1,113,247
	\$ 43,074,688

## **Cash Equivalents**

Depositories actively used by the District during the year are detailed as follows:

1. Independent Bank

Cash equivalents consist of bank public funds checking and savings accounts.

June 30, 2017 balances are detailed as follows:

Cash equivalents

455,316 \$

## Custodial Credit Risk Related to Cash Equivalents

Custodial credit risk is the risk that in the event of bank failure, the District's deposits may not be returned to the District. Protection of District cash equivalents is provided by the Federal Deposit Insurance Corporation. At year end, the carrying amount of the District's cash equivalents was \$455,316, and the bank balance was \$455,936 of which \$250,000 was covered by federal depository insurance and \$205,936 was uninsured and uncollateralized.

## Investments

As of June 30, 2017, the District had the following investments:

Surplus Funds Investment Pool Accounts: Michigan Liquid Asset Fund Plus

\$ 42,619,372

The Michigan Liquid Asset Fund Plus (MILAF) is an external pooled investment fund that includes qualified investments in accordance with the applicable sections of the School Code. MILAF is not regulated or registered with the Securities Exchange Commission and reported the same value of the pool shares as the fair value of the District's investments at June 30, 2017. The MILAF fund is rated AAAm by Standard & Poor's rating agency.

## Custodial Credit Risk Related to Investments

Custodial credit risk is the risk that, in the event of a failure of the counterparty, the District may not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The District will minimize custodial credit risk by limiting investments to the types of securities allowed by law; and prequalifying the financial institutions, broker/dealers, intermediaries and advisors with which the District will do business. At June 30, 2017, the District had no investments that were subject to custodial credit risk.

## Credit Risk

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligation. The District's investment policy does not specifically address credit risk, but minimizes its credit risk by limiting investments to the types allowed by the State.

## Interest Rate Risk

The District minimizes interest rate risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates, by structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities in the open market, and, investing operating funds primarily in shorter-term securities, liquid asset funds, money market funds, or similar investment pools and limiting the average maturity in accordance with the District's cash requirements. The weighted average maturity of the U.S. Treasury Securities was .1803 years at June 30, 2017.

## Concentration of Credit Risk

The District minimizes concentration of credit risk which is the risk of loss attributed to the magnitude of the District's investment in a single issuer, by diversifying the investment portfolio so that the impact of potential losses from any one type of security or issuer will be minimized. The District's investment policy places no restrictions on the amount or percentage that may be invested in any one type of security.

## Foreign Currency Risk

The District in not authorized to invest in investments which have this type of risk.

## Note C – State School Aid/Property Taxes

On March 15, 1994, the voters of the State of Michigan approved Proposal A, which increased the State Sales and Use Tax rates from 4% to 6% and established a State Education Tax at a rate of 6 mills on all property, except that which is exempt by law from ad valorem property taxes, and dedicated the additional revenues generated to Michigan school districts.

These additional State revenues pass through to Michigan school districts in the form of a per pupil "Foundation Allowance" paid on a "blended count" of District pupil membership in October 2016 and February 2016. The 2016-16 "Foundation Allowance" for Rockford Public Schools was \$7,511 for 7,911 "Full Time Equivalent" students, generating \$62,261,729 in state aid payments to the District of which \$11,296,884 was paid to the District in July and August 2017 and included in "Due From Other Governmental Units" of the General Fund of the District.

Property taxes for the District are levied July 1 and December 1 (the tax lien dates) under a split-levy system by the City of Rockford and the Townships of Algoma, Cannon, Courtland, Grattan, Oakfield and the Charter Township of Plainfield, and are due 75 days after levy dates. The taxes are then collected by each governmental unit and remitted to the District. The County of Kent, through its Delinquent Tax Revolving Fund, advances all delinquent real property taxes at March 1 to the District each year prior to June 30.

Section 1211(1) of 1993 PA 312 states that beginning in 1994, the board of a school district shall levy not more than 18 mills, if approved by voters, for school operating purposes, or the number of mills levied in 1993, whichever is less, on non-homestead property only, in order to be eligible to receive funds under the State School Aid Act of 1979. After 1996, electors may approve a 3 mill "Local Enhancement Millage" which must be shared between all local districts in each respective county intermediate district.

As Rockford Public Schools' electors had previously (November, 2014) approved a ten year 18 mill operating millage extension, due to Headlee rollbacks only 17.75 mills of non-homestead property tax was levied in the District for 2016.

The District levied a .9805 recreation millage and 8.50 mills for debt service purposes in 2016, applied on all taxable property in the District.

Taxable property in the District is assessed initially at 50% of true cash value by the assessing officials of the various units of government that comprise the District. These valuations are then equalized by the county and finally by the State of Michigan, generating the State Equalized Valuation. Taxable valuation increases will be limited, or capped (known as capped valuation), at 5% or the rate of inflation, whichever is less. With the implementation of Proposal A and Public Act 36, taxable property is now divided into two categories: PRE and NPRE.

A principal residence exemption property (PRE) is exempt from the 18 mill "School Operating" tax. It is not exempt from the 6 mill "State Education" tax, any voted "Local Enhancement Millage" nor any additional voted millage for the retirement of debt.

Non-principal residence exemption property (NPRE) is subject to all District levies. However, since Public Act 36, establishing the Michigan Business Tax, was signed into law, Public Acts 37-40 of 2007 now exempt Industrial Personal Property from the 6 mill State Education Tax and up to 18 mills of local school district operating millage (includes property under Industrial Facilities Tax exemptions); and exempt Commercial Personal Property from up to 12 mills of local school district operating millage (exceptions may apply).

The District is subject to tax abatements granted by the County of Kent with local businesses under the Plant Rehabilitation and Industrial Development Districts Act, (known as the Industrial Facilities Exemption) PA 198 of 1974, as amended, provides a tax incentive to manufacturers to enable renovation and expansion of aging facilities, assists in the building of new facilities, and promotes the establishment of high tech facilities. An Industrial Facilities Exemption (IFE) certificate entitles the facility to exemption from ad valorem real and/or personal property taxes for a term up to 12 years as determined by the local unit of government. The agreements entered into by each local unit include claw back provisions should the recipient of the tax abatement fail to fully meet its commitments, such as employment levels and timelines for relocation. The tax abated property taxes are calculated by applying half the local property tax millage rate on the total IFT taxable value. This amounts to a reduction in property tax revenue of approximately 50%.

For the year ended June 30, 2017, the District's property tax revenues were reduced by approximately \$111,263 under these agreements.

## Note D – Interfund Receivables/Payables and Transfers

Amounts due from (to) other funds, representing interfund receivables and payables for year-end expenditure allocations not reimbursed at June 30, 2017, are detailed as follows:

	<b>Due From</b>		Due To		
Major Funds			1		
General Fund:					
Special Revenue Fund:					
Food Service Fund	\$	271,441	\$	34,189	
Capital Projects Fund:					
2016 Construction Fund		800		198,304	
Agency Fund:					
Student Activity Fund		69		53,407	
		272,310		285,900	
Capital Projects Fund:					
2016 Construction Fund:					
General Fund	,	198,304		800	
Total Major Funds		470,614	1	286,700	
Nonmajor Fund Special Revenue Fund: Food Service Fund: General Fund		34,189		271,441	
Fiduciary Fund Agency Fund: Student Activity Fund: General Fund		53,407		69	
	-		-		
Total All Funds	\$	558,210	\$	558,210	

Operating transfers between funds to allocate property tax revenues during the year ended June 30, 2017 were as follows:

	<b>Transfers In</b>		Transfers Out		
Major Funds					
Capital Projects Funds:					
2014 Construction Fund					
2016 Construction Fund	\$	480,321	\$	1,028	
2016 Construction Fund					
2014 Construction Fund	1	1,028		480,321	
Total Major Funds		481,349		481,349	
Nonmajor Funds					
Debt Service Funds:					
2006-A Debt Fund:					
2016 Debt Fund		-		3,877	
2008 Debt Fund:					
2016 Debt Fund		11		-	
2016 Debt Fund:		• • • • •			
2006-A Debt Fund		3,877		-	
2008 Debt Fund				11	
Total Nonmajor Funds		3,888		3,888	
Total All Funds	\$	485,237	\$	485,237	

## Note E – Capital Assets

Capital asset activity for the year ended June 30, 2017 was as follows:

	Balances July 1, 2016	Additions	Deductions	Balances June 30, 2017
Capital assets not being depreciated: Land Construction in progress	\$ 2,093,127 1,412,828	\$	\$ 2,432,595	\$    2,093,127 12,309,026
Totals capital assets not being depreciated	3,505,955	\$ 13,328,793	\$ 2,432,595	14,402,153
Capital assets being depreciated: Land improvements Buildings Furniture and equipment Vehicles	18,688,806 119,179,540 16,542,804 5,554,365	\$ 19,950 2,469,514 375,171 364,624	\$ - - - -	18,708,756 121,649,054 16,917,975 5,918,989
Totals capital assets being depreciated	159,965,515	\$ 3,229,259	\$ -	163,194,774
Less accumulated depreciation for: Land improvements Buildings Furniture and equipment Vehicles	7,073,558 49,521,038 12,802,155 2,969,283	\$ 767,492 2,790,732 595,852 417,345	\$ - - - -	7,841,050 52,311,770 13,398,007 3,386,628
Total accumulated depreciation	72,366,034	\$ 4,571,421	\$ -	76,937,455
Total capital assets being depreciated, net	87,599,481			86,257,319
Net Capital Assets	\$ 91,105,436			\$ 100,659,472

Depreciation expense was charged to District activities as follows:

Governmental activities:	
Instruction	\$ 2,710,796
Supporting services	1,695,537
Community services	4,127
Food service	101,760
Unallocated	59,201
	\$ 4,571,421

## **Note F – Short-term Debt**

On August 20, 2016, the District repaid the \$5,300,000 July 29, 2015 State aid anticipation loan. On August 22, 2016, the District borrowed \$5,200,000 for cash flow purposes, in anticipation of State aid (interest at .89%). The loan is due in full on August 20, 2017. Net interest cost on the loans was \$46,151 for the fiscal year. This was included as an expenditure in General Fund Other Business Services as required by the Michigan Department of Education.

	Debt Outstanding July 1, 2016	Debt Added	Debt Retired	Debt Outstanding June 30, 2017
State Aid Anticipation Loans	\$ 5,300,000	\$ 5,200,000	\$ 5,300,000	\$ 5,200,000

## Note G – Long-term Debt

Changes in long-term debt for the year ended June 30, 2017 are summarized as follows:

	Debt Outstanding July 1, 2016	Debt Added	Debt Retired	Debt Outstanding June 30, 2017
General obligation bonds:				
May 29, 2008	\$ 2,000,000	\$ -	\$ 1,000,000	\$ 1,000,000
February 4, 2012	8,405,000	-	2,740,000	5,665,000
June 3, 2014	31,780,000	-	-	31,780,000
February 6, 2015	23,845,000	-	2,770,000	21,075,000
June 6, 2016	575,000	-	195,000	380,000
June 6, 2016	27,440,000	-	305,000	27,135,000
June 6, 2016	35,070,000	-	1,000,000	34,070,000
Bond premium	18,830,997	-	1,364,517	17,466,480
Energy conservation improvement bonds:				
May 22, 2006	495,000	-	90,000	405,000
Installment purchase agreement	133,648	-	133,648	-
Early retirement incentive- contractual	648,885	146,206	50,433	744,658
Accumulated sick leave	425,429	128,354	291,895	261,888
	\$ 149,648,959	\$ 274,560	\$ 9,940,493	\$ 139,983,026

Long-term debt outstanding at June 30, 2017 is comprised of the following:

	Final Maturity Dates	Interest Rates	Outstanding Balance	Amount Due Within One Year
General Obligation Bonds				
\$45,250K 2008 General Obligation Refunding:				
Annual maturity of \$1,000K	May 1, 2018	4.00	\$ 1,000,000	\$ 1,000,000
\$22,960K 2012 General Obligation Refunding:				
Annual maturities of \$2,805K to \$2,860K	May 1, 2019	5.00	5,665,000	2,805,000
\$31,780K 2014 Building and Site:				
Annual maturities of \$500K to \$1,755K	May 1, 2039	4.00 - 5.00	31,780,000	500,000
\$26,375K 2015 General Obligation Refunding:				
Annual maturities of \$1,895K to \$2,440K	May 1, 2027	5.00	21,075,000	2,440,000
\$575K 2016 General Obligation Refunding Series A:				
Annual maturities of \$185K to \$195K	May 1, 2019	3.00 - 4.00	380,000	195,000
\$27,440K 2016 General Obligation Refunding Series B:				
Annual maturities of \$175K to \$3,890K	May 1, 2039	3.00 - 5.00	27,135,000	175,000
\$35,070K 2016 Building and Site:				
Annual maturities of \$200K to \$2,080K	May 1, 2044	3.00 - 5.00	34,070,000	1,310,000
Bond premium			17,466,480	1,364,517
<b>Energy Conservation Improvement Bonds</b>				
\$1,200K 2006 Improvement:				
Annual maturities of \$95K to \$105K	May 1, 2021	1 30 - 1 15	405,000	95,000
Annual maturities of \$75K to \$105K	Way 1, 2021	н.90 - н.н9	+05,000	,000
Other Obligations				
Early retirement incentive - contractual			744,658	60,000
Accumulated sick leave			261,888	300,000
			201,000	200,000
			\$ 139,983,026	\$ 10,244,517

The annual requirements to pay principal and interest on long-term bonds and installment purchase agreements outstanding are as follows:

Year Ended June 30	Principal	Interest	Total
2018 2019 2020 2021 2022	\$ 8,520,000 9,135,000 3,700,000 3,865,000 3,920,000	5,457,398 5,035,792 4,853,422	\$ 13,319,126 14,592,398 8,735,792 8,718,422 8,583,550
2023 2024 2025 2026 2027	4,225,000 4,475,000 4,770,000 5,025,000 5,275,000	4,472,100 4,268,550 4,055,200 3,816,700	8,697,100 8,743,550 8,825,200 8,841,700 8,840,450

Year Ended June 30	Principal	Interest	Total
2028	\$ 5,555,000	\$ 3,301,700	\$ 8,856,700
2029	5,790,000	3,064,500	\$,854,500
2030	6,085,000	2,775,000	8,860,000
2030	6,380,000	2,470,750	8,850,750
2032	6,525,000	2,151,750	8,676,750
2033	6,545,000	1,825,500	8,370,500
2034	3,220,000	1,498,250	4,718,250
2035	3,380,000	1,337,250	4,717,250
2036	3,535,000	1,185,800	4,720,800
2037	3,695,000	1,026,600	4,721,600
2038	3,805,000	859,400	4,664,400
2039	3,805,000	686,700	4,491,700
2040	2,050,000	514,000	2,564,000
2041	2,050,000	411,500	2,461,500
2042	2,050,000	309,000	2,359,000
2043	2,055,000	206,500	2,261,500
2044	2,075,000	103,750	2,178,750
	\$ 121,510,000	\$ 69,715,238	\$ 190,225,238

On June 7, 2016, the District issued \$575,000 in general obligation bonds to advance refund \$590,000 of outstanding 2006 refunding serial bonds. The true interest cost of the refunding bonds was 1.046051% resulting in a total net present value savings of \$30,750, or 5.2119%. The net proceeds of \$594,521 after premium of \$24,847, underwriter's discount of \$1,116, and bond issuance costs of \$4,210, were deposited with an escrow agent and used to retire the outstanding obligations described above. This procedure relieves the District from being primarily liable for the debt and the District is virtually assured of not being required to make further payments with respect to the debt. The final payment of outstanding principal and interest was made on July 11, 2016 from the escrow account. This defeasance procedure allows the District to remove the related assets and liabilities from its financial statements, which it has done for the fiscal year end June 30, 2017.

On June 7, 2016, the District issued \$27,440,000 in general obligations bonds to advance refund \$32,900,000 of outstanding 2008 building and site serial bonds. The true interest cost of the refunding bonds was 2.9712% resulting in a total net present value savings of \$4,156,680, or 12.6343%. The net proceeds of \$35,663,630 after premium of \$5,509,949, District contribution of \$2,875,000, underwriter's discount of \$53,234, and bond issuance costs of \$108,085, were deposited with an escrow agent and used to retire the outstanding obligations described above. This procedure relieves the District from being primarily liable for the debt and the District is virtually assured of not being required to make further payments with respect to the debt. The final payment of outstanding principal and interest is scheduled to be made on May 1, 2018 from the escrow account. This defeasance procedure allows the District to remove the related assets and liabilities from its financial statements, which it has done for the fiscal year end June 30, 2017.

There was no prior period bond refunding debt remaining outstanding at June 30, 2017.

## Note G – Retirement Plan

## Plan Description

The Michigan Public School Employees' Retirement System (MPSERS) (the "System"), is a cost sharing, multiple employer, state-wide, defined benefit public employee retirement system governed by the State of Michigan (State) originally created under Public Act 136 of 1945, recodified and currently operating under the provisions of Public Act 300 of 1980, as amended. Section 25 of this act establishes the board's authority to promulgate or amend the provisions of the System. The board consists of twelve members – eleven appointed by the Governor, and the State Superintendent of Instruction, who serves as the ex-officio member.

The System is administered by the Office of Retirement Services (ORS within the Michigan Department of Technology, Management and Budget). The Department Director appoints the Office Director, with whom the general oversight of the System resides. The State Treasurer serves as the investment officer and custodian for the System.

The System's financial statements are available at www.michigan.gov/mpsers-cafr.

Participants are enrolled in one of multiple plans based on date of hire and certain voluntary elections. A summary of pension plans offered by MPSERS are detailed as follows:

Plan Name	Plan Type	Plan Status
Member Investment Plan (MIP)	Defined Benefit	Closed
Basic	Defined Benefit	Closed
Pension Plus	Hybrid	Open
Defined Contribution	Defined Contribution	Open

## Membership

At September 30, 2016, the System's membership consisted of the following:

Inactive plan members or their beneficiaries currently receiving benefits:	
Regular benefits	187,546
Survivor benefits	17,274
Disability benefits	6,187
Total	211,007
Inactive plan members entitled to but not yet receiving benefits:	17,868
Active plan members:	
Vested	104,159
Non-vested	103,486
Total	207,645
Total plan members	436,520

## **Benefits** Provided

Benefit provisions of the defined benefit pension plan are established by State statute, which may be amended. Public Act 300 of 1980, as amended, establishes eligibility and benefit provisions for the defined benefit (DB) pension plan. Depending on the plan option selected, member retirement benefits for DB plan members are determined by final average compensation, years of service, and a pension factor ranging from 1.25 percent to 1.50 percent. DB members are eligible to receive a monthly benefit when they meet certain age and service requirements. The System also provides disability and survivor benefits to DB plan members.

A DB member or Pension Plus plan member who leaves Michigan public school employment may request a refund of his or her member contributions to the retirement system account. A refund cancels a former member's rights to future benefits. However, returning members who previously received a refund of their contributions may reinstate their service through repayment of the refund upon satisfaction of certain requirements.

## Pension Reform 2010

On May 19, 2010, the Governor signed Public Act 75 of 2010 into law. As a result, any member of MPSERS who became a member of MPSERS after June 30, 2010 is a Pension Plus member. Pension Plus is a hybrid plan that contains a pension component with an employee contribution (graded up to 6.4% of salary) and a flexible and transferable defined contribution (DC) tax-deferred account that earns an employer match of 50% (up to 1% of salary) on employee contributions. Retirement benefits for Pension Plus members are determined by final average compensation and years of service. Disability and survivor benefits are available to Pension Plus members.

## Pension Reform 2012

On September 4, 2012, the Governor signed Public Act 300 of 2012 into law. The legislation grants all active members who first became a member before July 1, 2010 and who earned service credit in the 12 months ending September 3, 2012, or were on an approved professional services or military leave of absence on September 3, 2012, a voluntary election regarding their pension. Any changes to a member's pension are effective as of the member's *transition date*, which is defined as the first day of the pay period that begins on or after February 1, 2013. Under the reform, members voluntarily chose to increase, maintain, or stop their contributions to the pension fund.

<u>Option 1</u> members voluntarily elected to increase their contributions to the pension fund as noted below, and retain the 1.5% pension factor in their pension formula. The increased contribution would begin as of their transition date and continue until they terminate public school employment.

- Basic Plan members; 4% contribution
- Member Investment Plan (MIP)-Fixed, MIP-Graded, and MIP-Plus members: a flat 7% contribution

<u>Option 2</u> members voluntarily elected to increase their contribution to the pension fund as stated in Option 1 and retain the 1.5% pension factor in their pension formula. The increased contribution would begin as of their transition date and continue until they reach 30 years of service. If and when they reach 30 years of service, their contribution rates will return to the previous level in place as of the day before their transition date (0% for Basic Plan members, 3.9% for MIP-Fixed, up to 4% for MIP-Graded, or up to 6.4% for MIP-Plus). The pension formula for any service thereafter would include a 1.25% pension factor.

<u>Option 3</u> members voluntarily elected not to increase their contribution to the pension fund and maintain their current level of contribution to the pension fund. The pension formula for their years of service as of the day before their transition date will include a 1.5% pension factor. The pension formula for any service thereafter will include a 1.25% pension factor.

<u>Option 4</u> members voluntarily elected to no longer contribute to the pension fund and therefore are switched to the Deferred Compensation plan for future service as of their transition date. As a DC participant they receive a 4% employer contribution to a tax-deferred 401(k) account and can choose to contribute up to the maximum amounts permitted by the IRS to a 457 account. They vest in employer contributions and related earnings in their 401(k) account based on the following schedule: 50% at 2 years, 75% at 3 years, and 100% at 4 years of service. They are 100% vested in any personal contributions and related earnings in the 457 account. Upon retirement, if they meet age and service requirements (including their total years of service), they would also receive a pension (calculated based on years of service and Final Average Compensation as of the day before their transition date and a 1.5% pension factor).

Members who did not make an election before the deadline defaulted to Option 3 as described above. Deferred or nonvested public school employees on September 3, 2012, who return to public school employment on or after September 4, 2012, will be considered as if they had elected Option 3 above. Returning members who made the retirement plan election will retain whichever option they chose.

Employees who first work on or after September 4, 2012, choose between two retirement plans: the Pension Plus plan described above and a Deferred Contribution (DC) plan that provides a 50% employer match (up to 3% of salary) on employee contributions. New employees are automatically enrolled as members in the Pension Plus plan as of their date of hire. They have 75 days from the last day of their first pay period, as reported to ORS, to elect to opt out of the Pension Plus plan and become a qualified participant in the DC plan; if no election is made they will remain in the Pension Plus plan. If they elect to opt out of the Pension Plus plan, their participation in the DC plan will be retroactive to their date of hire.

## **Regular Retirement**

The retirement benefit for DB and Pension Plus plan members is based on a member's years of credited service (employment) and final average compensation (FAC). The FAC is calculated based on the member's highest total wages earned during a specific period of consecutive calendar months divided by the service credit accrued during that same time period. For a Member Investment Plan (MIP) member who became a member of MPSERS prior to July 1, 2010, the averaging period is 36 consecutive months. For a Pension Plus member who became a member of MPSERS after June 30, 2010, the averaging period is 60 consecutive months. For a Basic Plan member, this period is the 60 consecutive months yielding the highest total wages. The annual pension is paid monthly for the lifetime of a retiree. The calculation of a member's pension is determined by their pension election under PA 300 of 2012 and is shown below:

Option 1: FAC x total years of service x 1.5%

- Option 2: FAC x 30 years of service x 1.5% + FAC x years of service beyond 30 x 1.25%
- Option 3: FAC x years of service as of transition date x 1.5% + FAC x years of service after transition date x 1.25%

Option 4: FAC as of transition date x years of service as of transition date x 1.5%

A MIP member who became a member of MPSERS prior to July 1, 2010 may retire at:

- age 46 with 30 or more years of credited service; or
- age 60 with 10 or more years of credited service; or
- age 60 with 5 years of credited service provided the member has worked through his or her 60<sup>th</sup> birthday and has credited service in each of the five school fiscal years immediately preceding the retirement effective date.

A Pension Plus member who became a member of MPSERS after June 30, 2010 may retire at age 60 with 10 or more years of credited service.

A Basic Plan member may retire at:

- age 55 with 30 or more years of service; or
- age 60 with 10 or more years of service.

There is no mandatory retirement age.

## **Early Retirement**

A member may retire with an early permanently reduced pension:

- after completing at least 15 but less than 30 years of credited service; and
- after attaining age 55; and
- with credited service in each of the 5 school years immediately preceding the pension effective date.

## **Deferred Retirement**

If a member terminates employment before attaining the age qualification, but after accruing 10 or more years of credited service, the member becomes a deferred member and is eligible for a pension at the time the age qualification is attained.

#### **Non-Duty Disability Benefit**

A member with 10 or more years of credited service who becomes totally and permanently disabled due to any non-duty related cause and who has not met the age requirement for a regular pension is eligible for a non-duty disability pension computed in the same manner as an age and service pension, upon recommendation from the member's personal physician and the Retirement Board physician and the approval of the Retirement Board. An Annual Certification of Disability is conducted each January. Upon prior approval, total disability benefits plus authorized outside earnings are limited to 100% of final average compensation (increased by two percent for each year retired; first year 100%, next year 102%, etc.).

## **Duty Disability Benefit**

A member who becomes totally and permanently disabled as a result of a duty-related cause, who has not met the age and service requirement for a regular pension, and who is in receipt of weekly workers' compensation is eligible for a duty disability pension computed in the same manner as an age and service pension (but based upon a minimum of 10 years of service) upon recommendation from the member's personal physician and the Retirement Board physician and the approval of the Retirement Board. An Annual Certification of Disability is conducted each January. Upon prior approval, total disability benefits plus authorized outside earnings are limited to 100% of final average compensation (increased by 2% for each year retired; first year 100%, next year 102%, etc.).

## Forms of Payment

The election of a pension option is made at the time of application. Once a member has retired, the option choice is irrevocable. The pension effective date is the first of the calendar month following the date the member has satisfied the age and service requirements, has terminated public school employment and has the completed application forms on file with the System for a period of 15 days. A retroactive pension can be paid for no more than 12 calendar months. Thus, delay in filing the application can result in a loss of some retroactive pension benefits. An application may select only one of the following options.

<u>Straight Life Pension</u> – the Straight Life Pension pays the largest level pension a retiree can receive during his or her lifetime and stops with the month of the retiree's death. There are no monthly benefits for a beneficiary. The pension benefit is computed with no beneficiary rights. If the retiree made contributions while an employee and has not received the total accumulated contributions before death, a refund of the balance of the contributions is made to the beneficiary of record. If the retiree did not make any contributions, there will not be payments to any beneficiary.

<u>Survivor Options</u> - Under the Survivor Options, 100% Survivor Pension, 100% Equated, 75% Survivor Pension, 75% Equated, 50% Survivor Pension and 50% Equated, the reduction is an actuarial determination dependent upon the combined life expectancies of a retiree and a beneficiary, and varies from case to case. A beneficiary may only be a spouse, brother, sister, parent or child (including an adopted child) of a retiring member. If the beneficiary predeceases a retiree, the pension will revert to either the Straight Life or Straight Life Equated amount ("pop-up" provision). If, however, a retiree was single at the time of retirement and subsequently married, the retiree can request to nominate a new spouse if they elected the straight life option at retirement. Also, if a retiree was married at the time of retirement and has since been widowed and remarried, the retiree can request to nominate a new spouse as a pension beneficiary as long as they elected a survivor option for the spouse at the time of retirement.

<u>100% Survivor Pension</u> – pays a reduced pension to a retiree. The month after a retiree's death, the same amount will be paid to a designated beneficiary for the remainder of his or her lifetime.

<u>75% Survivor Pension</u> – pays a reduced pension to a retiree. The month after a retiree's death, 75% of the pension amount will be paid to a designated beneficiary for the remainder of his or her lifetime.

50% Survivor Pension – pays a reduced pension to a retiree. The month after a retiree's death, 50% of the pension amount will be paid to a designated beneficiary for the remainder of his or her lifetime.

<u>Equated Plan</u> – The Equated Plan may be combined with the Straight Life, 100% Survivor, 75% Survivor, or 50% Survivor pension by any member under age 61, except a disability applicant. The Equated Plan provides a higher pension every month until age 62, at which time the monthly pension is permanently decreased to a lower amount than the Straight Life, 100%, 75%, or 50% Survivor alone would provide.

The intent of the Equated Plan is for the retiree's pension to decrease at age 62 by approximately the same amount as that person's Social Security benefit will provide. The System pension until age 62 should be about the same as the combined System pension and Social Security after age 62.

The projected Social Security pension the retiring member obtains from the Social Security Administration and furnishes to the System is used in the Equated Plan calculation. The actual Social Security pension may vary from the estimate.

NOTE: The reduction in the pension at age 62 pertains to the Equated Plan only and affects only the retiree. A beneficiary under 100% Equated, 75% Equated or 50% Equated will receive the 100%, 75%, or 50% Survivor amount the month following the retiree's death as if the Equated Plan had not been chosen. A beneficiary does not participate in the Equated Plan.

#### **Survivor Benefit**

A non-duty survivor pension is available if a Member Investment Plan (MIP) member has 10 years of credited service or, if age 60 or older, with five years of credited service; the date they became a MIP member does not matter. The Basic Plan provides a survivor pension with 15 years of credited service or, if age 60 or older, with 10 years of credited service. An active member may nominate as a survivor beneficiary a spouse, child(ren) (including adopted child(ren)), brother, sister, or parent. If other than the spouse is nominated and a spouse exists, the spouse must waive this benefit. If no beneficiary has been nominated, the benefit equally until age 18. The benefit is computed as a regular pension but reduced in accordance with an Option 2 (100% survivor pension factor). The pension begins the first of the month following the member's death. In the event of death of a deferred member, the System begins payment to the nominated beneficiary at the time the member would have attained the minimum age qualification.

A duty survivor pension is payable if weekly Workers' Compensation is being paid to the eligible beneficiary due to the member's death. A spouse receives the benefit (based on a minimum of 10 years of service credit) reduced in accordance with a 100% survivor pension factor. If there is no spouse, unmarried children under age 18 share the benefit equally until age 18; if there is no spouse or child(ren), a disabled and dependent parent is eligible.

#### **Post-Retirement Adjustments**

A retiree who became a Member Investment Plan (MIP) member prior to July 1, 2010, receives an annual postretirement non-compounded increase of three percent of the initial pension in the October following twelve months of retirement. Basic Plan members do not receive an annual post-retirement increase, but are eligible to receive a supplemental payment in those years when investment earnings exceed actuarial assumptions. Pension Plus members do not receive an annual post-retirement increase.

On January 1, 1990, pre-October 1, 1981 retirees received an increase that ranged from 1% to 22% dependent upon the pension effective date. On October 1, 1990, the base pension of all retirees with an effective pension date of January 1, 1987, or earlier was increased to include all prior post-retirement benefits.

On January 1, 1986, all recipients through calendar year 1985 received a permanent 8% increase that established the 1986 base pension. In addition, each October, retirees with a pension effective date of January 1, 1987, or earlier receive a fixed increase equal to 3% of the base pension. Both increases are deducted from the distribution of excess investment income, if any. Beginning in 1983, eligible recipients receive an annual distribution of excess investment income, if any.

#### Contributions and Funded Status

The majority of the members currently participate on a contributory basis, as described above under "Benefits Provided". Reporting units are required by Public Act 300 of 1980, as amended, to contribute amounts necessary to finance the coverage of members and retiree Other Post-Employment Benefits (OPEB) (See Note I). Contribution provisions are specified by State statute and may be amended only by action of the State Legislature.

Employer contributions to the System are determined on an actuarial basis using the entry age normal actuarial cost method. Under the method, the actuarial present value of the projected benefits of each individual included in the actuarial valuation is allocated on a level basis over the service of the individual between entry age and assumed exit age. The portion of this cost allocated to the current valuation year is called the normal cost. The remainder is called the actuarial accrued liability. Normal cost is funded on a current basis. For retirement and OPEB benefits, the unfunded (overfunded) actuarial accrued liability will be amortized over a 21 year period for the 2016 fiscal year.

Employer contributions to the plans are based on a percentage of covered payroll that has been actuarially determined as an amount that, when combined with employee contributions, is expected to finance the cost of benefits earned by employees during the year, with an additional amount to finance any unfunded liability. Member contributions are determined based on date of hire and the plan selected. In addition, the District is invoiced monthly an amount that approximates 10.53% to 11.70% of covered payroll for "MPSERS UAAL Stabilization." This additional contribution is offset by monthly State Aid payments equal to the amounts actually billed by the Office of Retirement Services (ORS). Employer contribution requirements for pension and retiree healthcare, including the MPSERS UAAL Stabilization and one-time prepayment rates, ranged from 20.96% to 25.78% of covered payroll. Plan member contribution rates range from 0.0% to 7.0% of covered payroll.

The District's contributions to MPSERS under all pension plans for the year ended June 30, 2017, inclusive of the MSPERS UAAL Stabilization, totaled \$13,702,535.

In May 1996, the Internal Revenue Service issued a private letter ruling allowing the System's members to purchase service credit and repay refunds using tax-deferred (pre-tax) dollars. The program was implemented in fiscal year 1998, and payments began in fiscal year 1999.

The program allows members to purchase service credit and repay refunds on a tax-deferred basis. Members sign an irrevocable agreement that identifies the contract duration, monthly payment, total contract amount and years of service credit being purchased. The duration of the contract can range from 1 to 20 years. The amounts are withheld from members' paychecks and are treated as employer pick-up contributions pursuant to Internal Revenue Code Section 414(h). At September 30, 2016, there were 11,113 agreements. The agreements were discounted using the assumed actuarial rate of return of 8% for September 30, 2016. The average remaining length of a contract was approximately 5.7 years for 2016. The short-term receivable was \$20.7 million and the discounted long-term receivable was \$52.8 million at September 30, 2016.

## MPSERS Plan Net Pension Liability (in thousands)

Total Pension Liability Plan Fiduciary Net Position	\$ 68,970,001 43,460,579
Net Pension Liability	\$ 25,509,422
Plan Fiduciary Net Position as a Percentage of Total Pension Liability Net Pension Liability as a Percentage of Covered Employee Payroll	63.01% 299.75%
Total Covered Payroll	\$ 8,510,200

## Proportionate Share of Reporting Unit's Net Pension Liability

On June 30, 2017, the District reported a liability of \$124,362,527 for its proportionate share of the net pension liability. The net pension liability was measured as of September 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The District's proportion of the net pension liability was based on a projection of its long-term share of contributions to the pension plan relative to the projected contributions of all participating reporting units, actuarially determined. The District's proportion was .48283576% at September 30, 2016, and .49846335% at September 30, 2017.

## Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the year ended June 30, 2017, the District recognized pension expense of \$13,061,830. At June 30, 2017, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources		Deferred Inflows of Resources	
Difference between expected and actual experience	\$	1,549,885	\$	294,742
Changes of assumptions		1,944,311		
Net difference between projected and actual earnings on pension plan investment earnings		2,066,904		_
Changes in proportion and differences between District contributions and proportionate share of contributions		4,250,726		316,874
District contributions subsequent to the measurement date*		12,488,344	. <u> </u>	
Total	\$	22,300,170	\$	611,616

\*This amount, reported as deferred outflows of resources related to pensions resulting from Reporting Unit contributions subsequent to the measurement date, will be recognized as a reduction of the net pension liability in the year ended June 30, 2018.

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30	Amount
2018	\$ 2,187,874
2019	2,025,253
2020	4,059,406
2021	927,677

#### Actuarial Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

Additional information as of the latest actuarial valuation follows:

Summary of Actuarial Assumptions:

Valuation Date:	September 30, 2015
Actuarial Cost Method:	Entry Age, Normal
Wage Inflation Rate:	3.5%
Investment Rate of Return:	
MIP and Basic Plans (Non-Hybrid):	8.0%
Pension Plus Plan (Hybrid):	7.0%
Projected Salary Increases:	3.5% - 12.3%, including wage inflation of 3.5%
Cost-of-Living Adjustments:	3% annual non-compounded for MIP members
Mortality:	RP-2000 Male and Female Combined Healthy Life Mortality Tables,
	adjusted for mortality improvements to 2025 using projection scale
	BB. This assumption was first used for the September 30, 2014
	valuation of the System. For retirees, 100% of the table rates were
	used. For active members, 80% of the table rates were used for males,
	and 70% of the table rates were used for females.

Notes:

- Assumption changes as a result of an experience study for the period 2007 through 2012 have been adopted by the System for use in the annual pension valuations beginning with the September 30, 2015 valuation. The total pension liability as of September 30, 2016 is based on the results of an actuarial valuation date of September 30, 2015, and rolled forward using generally accepted actuarial procedures, including the experience study.
- Recognition period for liabilities is the average of the expected remaining service lives of all employees in years: [4.6273 for non-university employers, 1.2456 for university employers].
- Recognition period for assets in years is 5.000.
- Full actuarial assumptions are available in the 2016 MPSERS Comprehensive Annual Financial Report (www.michigan.gov/mpsers-cafr).

## Long-Term Expected Rate of Return on Investments

The long-term expected rate of return on pension plan investments was determined using a method in which bestestimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of September 30, 2016 are summarized in the following table:

Investment Category	Target Allocation	Long-term Expected Real Rate of Return
Domestic Equity Pools	28.0%	5.9%
% Alternative Investment Pools	18.0%	9.2%
International Equity Pools	16.0%	7.2%
Fixed Income Pools	10.5%	0.9%
Real Estate & Infrastructure Pools	10.0%	4.3%
Absolute Return Pools	15.5%	6.0%
Short-term Investment Pools	2.0%	0.0%
Total	100.0%	

## Discount Rate

A discount rate of 8.0% was used to measure the total pension liability (7% for the Pension Plus plan, a hybrid plan provided through non-university employers only). This discount rate was based on the long-term expected rate of return on pension plan investments of 8.0% (7.0% for the Pension Plus plan). The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

#### Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the District's proportionate share of the net pension liability calculated using the discount rate of 8.0 percent (7.0% for the Hybrid Plan), as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher:

	1% Decrease (Non-Hybrid/Hybrid)* 	Current Single Discount Rate Assumption (Non-Hybrid/Hybrid)* <u>8.0%/7.0%</u>	1% Increase (Non-Hybrid/Hybrid)* 9.0%/8.0%
District's proportionate share of the net pension liability	\$ 160,147,632	\$ 124,362,527	\$ 94,192,243

#### Michigan Public School Employees Retirement System (MPSERS) Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued Michigan Public School Employees Retirement System September 30, 2016 Comprehensive Annual Financial Report, available here: (www.michigan.gov/documents.orsschools/MPSERS CAFR 2016 Final 510211 7.pdf).

#### Payables to the Michigan Public School Employee Retirement System (MPSERS)

Payables to the pension plan totaling \$2,069,723 at June 30, 2017 arise from the normal legally required contributions based on the accrued salaries payable at year-end, expected to be liquidated with expendable available financial resources.

#### ROCKFORD PUBLIC SCHOOLS Notes to Basic Financial Statements June 30, 2017

### **Note H – Other Postemployment Benefits**

#### Plan Description and Employee Contributions

Benefit provisions of the post-employment healthcare plan are established by State statute which may be amended. Retirees have the option of health coverage, which, through 2016, is currently funded on a cash disbursement basis. The System has contracted to provide the comprehensive group medical, hearing, dental and vision coverage for retirees and beneficiaries. A subsidized portion of the premium is paid by the System with the balance deducted from the monthly pension of each retiree health care recipient. Public Act 300 of 2012 sets the maximum subsidy at 80% beginning January 1, 2013; 90% for those Medicare eligible and enrolled in the insurances as of that date.

Public Act 75 of 2010 requires each actively employed member of MPSERS after June 30, 2010 to annually contribute 3% of their compensation to offset employer contributions for health care benefits of current retirees.

Public Act 300 of 2012 granted all active members of MPSERS a voluntary election regarding their retirement healthcare. Any changes to a member's healthcare benefit are effective as of the member's *transition date*, which is defined as the first day of the pay period that begins on or after December 1, 2012.

Members were given the choice between continuing the 3% contribution to retiree healthcare and keeping the premium subsidy benefit described above, or choosing not to pay the 3% contribution and instead opting out of the subsidy benefit and becoming a participant in the Personal Healthcare Fund (PHF), a portable, tax-deferred fund that can be used to pay healthcare expenses in retirement. Participants in the PHF are automatically enrolled in a 2% employee contribution into their Section 457 account as of their transition date, earning them a 2% employer match into a 401(k) account. Members who selected this option stop paying the 3% contribution to retiree healthcare as of the day before their transition date, and their prior contributions will be deposited into their 401(k) account no later than their first pay date after February 1, 2013.

Members who did not make an election before the deadline retain the subsidy benefit and continue making the 3% contribution toward retiree healthcare.

Members who elected to retain the premium subsidy continue to annually contribute 3% of compensation into the healthcare funding account. A member or former member age 60 or older, who made the 3% healthcare contributions but who does not meet the eligibility requirements may request a refund of their contributions.

Under Public Act 300 of 2012, the State no longer offers an insurance premium subsidy in retirement for public school employees who first work on or after September 4, 2012. Instead, all new employees will be placed into the Personal Healthcare Fund where they will have support saving for retirement healthcare costs in the following ways:

- They will be automatically enrolled in a 2% employee contribution into a Section 457 account as of their date of hire, earning them a 2% employer match into a 401(k) account.
- They will receive a credit into a Health Reimbursement Account (HRA) at termination if they have at least 10 years of service at termination. The credit will be \$2,000 for participants who are at least 60 years of age at termination or \$1,000 for participants who are less than 60 years of age at termination.

#### **Employer contributions**

Required contributions for post-employment health care benefits ranged from 6.40% to 6.83% of covered payroll for the fiscal year ended June 30, 2017. The District's required and actual contributions to the Plan for retiree health care benefits for the fiscal years ending June 30, 2017, 2016 and 2015 were \$2,885,997, \$2,671,442, and, \$1,215,502 respectively.

#### Post-employment Plan Status

At September 30, 2016, the actuarial accrued liability for post-employment insurance benefits for the MPSERS as a whole was \$12.8 billion. The MPSERS net assets available for these benefits were \$3.5 billion leaving an unfunded actuarial accrued liability of \$9.3 billion. The funded ratio of actuarial liability was 27.5%; covered payroll totaled \$8.3 billion, and unfunded actuarial liability was 112.6% of covered payroll.

### Note J – Risk Management and Benefits

The District is exposed to various risks of loss related to property loss, torts, errors and omissions, and employee injuries (worker's compensation), as well as medical benefits provided to employees. The District has purchased commercial insurance for property loss, employee medical benefits, workers' compensation, and errors and omissions.

The District is a member of the Michigan School Insurance Programs (MSIP), a self-insurance program with districts pooling together to insure property, liability and auto exposure. Premiums from members of the MSIP are determined through standard underwriting procedures. The members of the MSIP have contributed amounts sufficient to fund individual and aggregate losses up to \$250,000 and \$1,125,000, respectively, on an annual basis. Excess insurance has been purchased to cover claims exceeding those amounts. A \$1,000 per occurrence deductible for property losses is maintained. The District paid \$255,850 in premiums to the MSIP for the year ended June 30, 2017.

The MSIP also allows for the pooling together of Districts to insure workers' compensation and employers' liability exposures. The MSIP pays the first \$450,000 of any workers' compensation or employers' liability loss out of a \$2,208,248 loss fund collected from members. Excess insurance has been purchased to cover claims exceeding those amounts. As of June 30, 2017, there were no material pending claims against the District. The District paid \$289,318 in premiums to the Fund for the year ended June 30, 2017.

Health, life, and other employee insurance is provided by private insurance carriers. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

There were no significant reductions in insurance coverage in the 2016-17 fiscal year.

#### Note K – Stewardship, Compliance and Accountability

The following District funds had actual expenditures exceed final budgeted amounts for the year ended June 30, 2017, as follows:

	Budget	Actual	Variance
General Fund			
Supporting services:			
Pupil support services	\$ 4,190,830	\$ 4,501,875	\$ 311,045
Instructional staff services	1,633,098	2,249,283	616,185
General administrative services	678,296	690,969	12,673
School administrative services	4,509,759	4,539,378	29,619
Business services	1,197,439	1,325,682	128,243
Operation and maintenance services	6,486,684	6,937,397	450,713
Community services	2,322,017	2,733,573	411,556
Debt service:			
Interest and fiscal charges	12,968	24,548	11,580
Food Service Special Revenue Fund			
Food Service	2,267,469	2,327,975	60,506

The District has an unrestricted net position deficit of \$100,905,286 and a total net position deficit of \$102,523,373 as of June 30, 2017. These deficit net positions result primarily from recording a net pension liability of \$102,673,973 (net of deferred outflows and inflows of resources related to the pension plan).

#### **Note L– Commitments**

On June 5, 2008, the District issued \$45,250,000 of general obligation 2008 Construction bonds whose proceeds are being used for land improvements, building renovations and additions and furniture and equipment purchases. At June 30, 2017, unspent balances committed to these construction projects totaled \$84,171, which are expected to be fully expended by the year ended June 30, 2018.

On June 6, 2016, the District issued \$35,070,000 of general obligation 2016 Construction bonds whose proceeds are being used for land improvements, building renovations and additions and furniture and equipment purchases. At June 30, 2017, unspent balances committed to these construction projects totaled \$32,793,041, which are expected to be fully expended by the year ended June 30, 2020.

#### Note M – New Accounting Pronouncements

The Governmental Accounting Standards Board (GASB) issued Statement No.75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*, effective for the fiscal year beginning after June 15, 2017. This builds off GASB 68 by requiring the District to record the liability for any postemployment benefits offered to employees based on an actuarial valuation of retiree healthcare and other benefits administered by the trust. The liability will become a balance sheet item rather than a note disclosure and will be shown on the Statement of Net Position not in the General Fund.

#### Note N – Restatement of Net Position

Beginning net position was decreased by \$2 million for a restatement of general obligation bonds outstanding at June 30, 2016.

# **REQUIRED SUPPLEMENTARY INFORMATION**

#### ROCKFORD PUBLIC SCHOOLS Required Supplementary Information Schedule of the District's Proportionate Share of the Net Pension Liability MPSERS Cost-sharing Multiple-employer Plan June 30, 2017

	Year Ended June 30, 2015	Year Ended June 30, 2016	Year Ended June 30, 2017
District's proportion of the net pension liability	0.47302115%	0.48283576%	0.49846335%
District's proportionate share of the net	\$104,190,018	\$117,932,764	\$124,362,527
District's covered-employee payroll	\$ 40,397,194	\$ 40,229,246	\$ 42,356,434
District's proportionate share of the net pension liability as a percentage of its covered-employee payroll	257.91%	293.15%	293.61%
Plan fiduciary net position as a percentage of the total pension liability	66.15%	62.92%	63.01%

The amounts presented for each fiscal year were determined as of September 30 of the preceding year.

Note: GASB Statement No 68 was implemented in fiscal year 2015. This schedule is being built prospectively. Ultimately, 10 years of data will be presented.

#### ROCKFORD PUBLIC SCHOOLS Required Supplementary Information Schedule of District Contributions MPSERS Cost-sharing Multiple-employer Plan June 30, 2017

	Year Ended June 30, 2015	Year Ended June 30, 2016	Year Ended June 30, 2017
Contractually required contribution	\$ 12,675,872	\$ 12,493,230	\$ 13,702,535
Contributions in relation to the contractually required contribution	12,675,872	12,493,230	13,702,535
Contribution deficiency (excess)	\$ -	\$ -	\$ -
District's covered-employee payroll	\$40,390,791	\$40,605,013	\$ 40,944,291
Contributions as a percentage of covered employee payroll	31.38%	30.77%	33.47%

Note: GASB Statement No 68 was implemented in fiscal year 2015. This schedule is being built prospectively. Ultimately, 10 years of data will be presented.

#### ROCKFORD PUBLIC SCHOOLS Notes to Required Supplementary Information June 30, 2017

## Note A – Net Pension Liability and Contributions

Changes of benefit terms: There were no changes of benefit terms in 2016-17.

Changes of assumptions: There were no changes of benefit assumptions in 2016-17.

# **SUPPLEMENTARY INFORMATION**

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## **GENERAL FUND**

To account for resources which are traditionally associated with the general operation of the District and not required to be accounted for in another fund.

#### ROCKFORD PUBLIC SCHOOLS General Fund Comparative Balance Sheet June 30, 2017 and 2016

Assets	2017	2016
Cash Cash equivalents, deposits and investments Accounts receivable Due from other funds Due from other governmental units Inventory Prepaid expenditures	\$ 1,250 4,201,858 40,091 272,310 12,437,986 34,845 4,952	\$ 1,250 3,968,604 29,281 247,742 12,367,667 214,029 899
Total Assets	\$ 16,993,292	\$ 16,829,472
Liabilities and Fund Balances		
Liabilities Accounts payable State aid anticipation loan payable Due to other funds Due to other governmental units Payroll withholdings payable Accrued interest payable Salaries payable Unearned revenue	\$ 631,999 5,200,000 285,900 3,625,902 104,613 46,151 3,598,973 316,567	\$ 904,017 5,300,000 65,216 3,943,531 53,522 39,171 3,710,495 156,852
Total Liabilities	13,810,105	14,172,804
Fund Balances Nonspendable Unassigned	39,797 3,143,390	214,928 2,441,740
Total Fund Balances	3,183,187	2,656,668
Total Liabilities and Fund Balances	\$ 16,993,292	\$ 16,829,472

	2017	2016
Local sources:		
Property taxes:		
Operating	\$ 4,948,937	\$ 4,885,749
Recreation	1,640,711	1,610,168
Industrial facilities taxes	2,479	4,296
Delinquent and other property taxes	25,463	24,891
Interest on delinquent taxes	6,914	5,628
	6,624,504	6,530,732
Interest earnings:		
Interest on deposits and investments	30,971	9,734
Revenues from student activities:		
Gate fees	167,410	163,522
Pay to participate	234,442	235,936
Tay to participate		
Other local revenue:	401,852	399,458
Preschool fees	187,847	199,593
Adult/community education fees	392,967	425,935
Transportation fees	64,520	42,779
Child care fees	1,311,751	1,304,793
Third party testing	39,708	48,676
Beverage consortium commissions	31,731	34,997
Sale of school property	51,751	25,470
Pool fees	130,864	119,914
Rental of school facilities	123,623	76,514
Donations	116,773	147,979
Universal service credit	77,405	12,168
Miscellaneous	579,813	528,340
misconarioous	3,057,002	2,967,158
T-4-111		
Total local sources	10,114,329	9,907,082
State sources:		
State school aid	62,051,497	60,442,752
Special education - transportation	590,713	548,559
Special education - itinerants	209,639	115,285
Technology readiness infrastructure grant	-	122,392
Payment in lieu of taxes	17,459	-
Great Start Readiness site reimbursement	14,080	14,080
Total state sources	62,883,388	61,243,068
Federal sources:	107.054	541 077
Title I	427,854	541,277
Title IIA	127,321	73,695
I.D.E.A. program	1,156,459	1,121,836
Welfare to work	55,500	32,500
Medicaid - Outreach	19,113	11,332
Groundswell grant	1,075	-
Total federal sources	1,787,322	1,780,640

	2017	2016
Interdistrict sources: Special education - county Special education - tuition Medicaid fee for service Adult continuing education Bus driver safety	\$ 3,791,687 196,953 304,215 36,961 3,761 86,000	\$ 3,726,816 204,478 330,040 37,555 1,338 58,176
Foreign exchange program Total interdistrict sources <b>Total Revenues</b>	<u>4,419,577</u> <u>\$ 79,204,616</u>	58,176 4,358,403 \$ 77,289,193

	2017	2016
Current:		
Instruction:		
Basic programs:		
Elementary:		
Salaries	\$ 11,149,199	\$ 11,202,211
Employee benefits	7,264,841	7,189,881
Purchased services	193,460	162,765
Supplies	158,208	224,646
Capital outlay	951	-
Miscellaneous	31	-
Midlle school:	18,766,690	18,779,503
Middle school:	5 402 409	5 400 490
Salaries	5,493,498	5,490,480
Employee benefits Purchased services	3,636,925	3,588,713
	78,852 70,308	80,224 64,042
Supplies Capital outlay	407	04,042
Miscellaneous	295	525
Wilseendieous	9,280,285	9,223,984
High school:	9,200,205	9,223,904
Salaries	7,267,418	7,246,614
Employee benefits	4,909,129	4,797,217
Purchased services	306,181	264,119
Supplies	132,155	117,357
Capital outlay	132,133	-
Miscellaneous	8,624	10,555
	12,623,642	12,435,862
Preschool:	,,	,,
Salaries	89,015	125,050
Employee benefits	93,149	64,551
Purchased services	124	-
Supplies	4,101	8,577
	186,389	198,178
Summer school:	-	-
Salaries	11,200	11,000
Employee benefits	5,097	4,815
	16,297	15,815
Total basic programs	40,873,303	40,653,342
Added needs:		
Special education:	2 200 0/2	2 422 502
Salaries	3,309,862	3,423,502
Employee benefits Purchased services	2,089,795	2,208,708
	63,802 24,968	52,090
Supplies Capital outlay	24,968 4,885	33,840
Payments to other districts	4,885 595,760	5,288 542,004
1 ayments to other districts	6,089,072	6,265,432
	0,009,072	0,203,432

	2017	2016
Compensatory education: Salaries	\$ 659,468	\$ 633,571
	\$ 659,468 329,407	320,681
Employee benefits Purchased services	26,576	33,384
Supplies	35,341	59,059
Miscellaneous	5,426	39,039
Wilseenaneous	1,056,218	1,046,695
Vocational education:	1,030,218	1,040,095
Salaries	202,443	209,167
Employee benefits	134,686	139,563
Purchased services	7,289	7,488
Supplies	13,838	21,288
Supplies	358,256	377,506
Total added needs	7,503,546	7,689,633
Adult education services:		
Basic:		
Salaries	104,879	110,390
Employee benefits	55,492	64,113
Purchased services	1,287	3,575
Supplies	1,530	7,907
Miscellaneous	295	340
Total adult education services	163,483	186,325
Total instruction	48,540,332	48,529,300
Supporting services:		
Pupil services:		
Guidance services:		
Salaries	900,063	852,152
Employee benefits	569,402	604,438
Purchased services	5,918	9,626
	1,475,383	1,466,216
Occupational therapist services:		
Salaries	94,692	90,090
Employee benefits	46,622	50,674
Purchased services	18,837	20,806
Supplies	15,943	5,764
Payments to other districts	243,633	235,768
	419,727	403,102
Psychological services:		
Purchased services	678	295
Supplies	885	1,400
Payments to other districts	455,672	468,488
	457,235	470,183
Speech pathology services:		
Employee benefits	399	-
Purchased services	914	668
Supplies	3,272	5,075
Payments to other districts	678,349	642,369
	682,934	648,112

	2017	2016
Social worker services:	2017	2010
Purchased services	\$ 1,338	\$ 1,081
Supplies	6,229	1,934
Payments to other districts	694,009	759,351
	701,576	762,366
Teacher consultant services:		
Salaries	153,875	-
Employee benefits Purchased services	92,289	-
Supplies	2,167 1,722	2,666
Payments to other districts	514,967	495,976
I ayments to other districts	765,020	498,642
m . 1 . 1 .		
Total pupil services	4,501,875	4,248,621
Instructional staff services:		
Improvement of instruction:		
Salaries	231,822	224,472
Employee benefits	130,315	125,989
Purchased services	122,020	114,439
Supplies	291,818	306,431
Miscellaneous	13,710	14,424
Library	789,685	785,755
Library: Salaries	509,279	492,631
Employee benefits	306,799	304,762
Purchased services	712	8,371
Supplies	126,775	139,404
Capital outlay	10	
1 5	943,575	945,168
Educational television:		-
Purchased services	1,883	1,464
Supplies	396	
	2,279	1,464
Instructional technology:	117 111	41.252
Salaries	117,111	41,352
Employee benefits	54,220	18,566
Purchased services	2,291 173,622	59,918
Supervision and direction of instruction:	175,022	59,910
Salaries	187,345	181,303
Employee benefits	115,892	107,812
Purchased services	12,482	16,351
Supplies	23,491	12,922
Capital outlay	912	-
Miscellaneous	-	44
	340,122	318,432
Total instructional staff services	2,249,283	2,110,737

	2017	2016
General administrative services: Board of education:		
Purchased services Supplies Capital outlay	\$ 173,126 6,942 42	\$ 198,275 8,803
Miscellaneous Executive administration:	<u>    14,690</u> <u>    194,800</u>	<u>29,923</u> <u>237,001</u>
Salaries Employee benefits	305,221 162,748	301,078 159,821
Purchased services Supplies Miscellaneous	20,359 4,240 3,601	20,247 4,444 5,992
Total general administrative services	<u>496,169</u> 690,969	491,582 728,583
School administrative services: Office of the principal:		
Salaries Employee benefits Purchased services	2,735,708 1,766,047 18,757	2,689,989 1,720,207 23,063
Supplies Capital outlay	13,668 917	24,194
Miscellaneous Total school administrative services	4,281 4,539,378	4,501 4,461,954
Business services: Fiscal services:		
Salaries Employee benefits Purchased services	509,382 363,983 44,261	489,022 335,193 44,194
Supplies Miscellaneous	73,583 569	42,770 559
Document center: Salaries	991,778	911,738 32,783
Employee benefits Purchased services	27,056 91,056	27,256 92,407
Supplies Other business services:	70,913 221,555	41,804
Miscellaneous Total business services	<u>112,349</u> 1,325,682	102,738 1,208,726
	1,525,002	1,200,720

	2017	2016
Operation and maintenance:	ф. 1.00 <i>с.</i> 7(1	ф <b>1 70 4 60 2</b>
Salaries	\$ 1,905,761	\$ 1,794,602
Employee benefits	1,387,356	1,303,778
Purchased services	1,280,980	1,026,067
Supplies	1,888,310	1,408,197
Capital outlay	6,271	13,405
Miscellaneous	1,403	4,448
	6,470,081	5,550,497
Security services:		0.64.405
Salaries	270,410	264,425
Employee benefits	193,127	184,352
Purchased services	3,779	6,446
Supplies	-	3,262
	467,316	458,485
Total operation and maintenance services	6,937,397	6,008,982
Pupil transportation services:		
Pupil transportation:		
Salaries	1,471,090	1,390,548
Employee benefits	997,163	1,009,000
Purchased services	36,669	28,286
Supplies	523,631	447,904
Capital outlay	27,028	-
Miscellaneous	2,485	2,093
Payments to other districts	796,300	835,024
Total pupil transportation services	3,854,366	3,712,855
Central services:		
Personnel services:		
Salaries	282,672	273,053
Employee benefits	191,366	166,114
Purchased services	50,020	41,351
Supplies	11,297	11,486
Miscellaneous	1,045	1,063
	536,400	493,067
Operational technology services:		
Salaries	507,942	493,168
Employee benefits	365,782	338,718
Purchased services	270,069	210,375
Supplies	26,083	9,012
Capital outlay	802	-
Miscellaneous	336	336
	1,171,014	1,051,609
Total central services	1,707,414	1,544,676

	2017	2016
Athletics:	2017	2010
Salaries	\$ 731,138	\$ 732,029
Employee benefits	362,797	429,983
Purchased services	165,951	139,913
Supplies	50,792	42,343
Capital outlay	2,146	6,771
Miscellaneous	36,808	35,325
Total other supporting services	1,349,632	1,386,364
Total supporting services	27,155,996	25,411,498
Community services:		
Community education, pool and CDL testing:		
Salaries	273,851	338,114
Employee benefits	160,737	178,672
Purchased services	3,288	3,267
Supplies Miscellaneous	5,156	1,315 110
Miscenaneous	443,032	521,478
Leisure time activities:		,
Salaries	397,152	387,962
Employee benefits	247,734	244,239
Purchased services	90,430	77,923
Supplies	112,933	91,795
Capital outlay	182	10
Miscellaneous	21,730	26,407
Custody and care of children:	870,161	828,336
Salaries	865,522	888,983
Employee benefits	405,955	409,778
Purchased services	119,274	108,252
Supplies	20,501	30,183
Capital outlay	9,128	5,440
1	1,420,380	1,442,636
Total community services	2,733,573	2,792,450
Debt service:		
Principal repayment	223,648	383,346
Interest and fiscal charges	24,548	33,781
Total debt service	248,196	417,127
Total Expenditures	\$ 78,678,097	\$ 77,150,375

## **NONMAJOR GOVERNMENTAL FUNDS**

### ROCKFORD PUBLIC SCHOOLS Combining Balance Sheet - Nonmajor Governmental Funds June 30, 2017

Assets	Special Revenue Food Service	2006 (A)	2008
Cash Cash equivalents, deposits and investments Accounts receivable Due from other funds Inventory Prepaid expenditures	\$ 1,500 326,961 2,776 34,189 75,819 3,045	\$ - - - - -	\$ 205,006 
Total Assets	\$ 444,290	\$ -	\$ 205,006
Liabilities and Fund Balances Liabilities Accounts payable Due to other funds Due to other governmental units Unearned revenue Total Liabilities	\$ 15,842 271,441 18,470 5,000 310,753	\$ - - - -	\$ - - - -
Fund Balances Nonspendable Restricted	78,864 54,673	-	205,006
<b>Total Fund Balances</b>	133,537	-	205,006
Total Liabilities and Fund Balances	\$ 444,290	\$ -	\$ 205,006

	D	ebt Service			Capital Projects 2008	
2012		2014	2015	2016	Construction	Total
\$ 619	- \$ 564 - - -	557,294	\$	\$ - 895,415 - - -	\$ - 84,171 - -	\$ 1,500 3,129,799 2,776 34,189 75,819 3,045
\$ 619	564 \$	557,294	\$ 441,388	\$ 895,415	\$ 84,171	\$ 3,247,128
\$	- \$ - - - -	- - - -	\$ - - - - -	\$ - - - - -	\$ - - - - -	\$ 15,842 271,441 18,470 5,000 310,753
619	564	557,294	441,388	895,415	- 84,171	78,864 2,857,511
619	564	557,294	441,388	895,415	84,171	2,936,375
\$ 619	564 \$	557,294	\$ 441,388	\$ 895,415	\$ 84,171	\$ 3,247,128

### ROCKFORD PUBLIC SCHOOLS Combining Schedule of Revenues, Expenditures and Changes in Fund Balances - Nonmajor Governmental Funds For the year ended June 30, 2017

	Special Revenue Food Service	2006 (A)	2008
Revenues Local sources: Property taxes Interest earnings Food sales Other local sources	\$ - 1,003 1,547,543 7,388	\$ 10 3 -	\$ 1,175,915 3,555 -
Total local sources	1,555,934	13	1,179,470
State sources Federal sources	192,195 602,073	-	13,898
Total Revenues	2,350,202	13	1,193,368
Expenditures Current: Food service Capital outlay Debt service: Principal repayment Interest and fiscal charges	2,327,975	- - - -	- - 1,000,000 78,888
Total Expenditures	2,327,975		1,078,888
Excess (Deficiency) of Revenues Over Expenditures	22,227	13	114,480
<b>Other Financing Sources (Uses)</b> Transfers in Transfers out	-	(3,877)	11
<b>Total Other Financing Sources (Uses)</b>		(3,877)	11
Net Change in Fund Balances	22,227	(3,864)	114,491
Fund Balances, Beginning of Year	111,310	3,864	90,515
Fund Balances, End of Year	\$ 133,537	\$ -	\$ 205,006

	Debt Service			Capital Projects	
2012	2014	2015	2016	2008 Construction	Total
\$ 2,853,384 12,090 31,076	\$ 1,678,574 4,728 -	\$ 3,525,416 11,930	\$ 5,043,004 - -	\$	\$ 14,276,303 33,825 1,547,543 38,464
2,896,550	1,683,302	3,537,346	5,043,004	516	15,896,135
33,753		41,695	19,855	-	301,396 602,073
2,930,303	1,683,302	3,579,041	5,062,859	516	16,799,604
-	-	-	-	11,723	2,327,975 11,723
2,740,000 421,237	1,501,962	2,770,000 1,193,771	1,500,000 2,671,310	-	8,010,000 5,867,168
3,161,237	1,501,962	3,963,771	4,171,310	11,723	16,216,866
(230,934)	181,340	(384,730)	891,549	(11,207)	582,738
-	-	-	3,877 (11)	-	3,888 (3,888)
			3,866		
(230,934)	181,340	(384,730)	895,415	(11,207)	582,738
850,498	375,954	826,118		95,378	2,353,637
\$ 619,564	\$ 557,294	\$ 441,388	\$ 895,415	\$ 84,171	\$ 2,936,375

#### ROCKFORD PUBLIC SCHOOLS Food Service Special Revenue Fund Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual For the year ended June 30, 2017

	Budget	Actual	Variance
Revenues Local sources State sources Federal sources	\$ 1,552,358 160,242 576,756	\$ 1,555,934 192,195 602,073	\$ 3,576 31,953 25,317
Total Revenues	2,289,356	2,350,202	60,846
Expenditures Current:			
Food service	2,267,469	2,327,975	(60,506)
Net Change in Fund Balances	21,887	22,227	340
Fund Balances, Beginning of Year	111,310	111,310	
Fund Balances, End of Year	\$ 133,197	\$ 133,537	\$ 340

## **SPECIAL REVENUE FUND**

Food Service—to account for monies received from food service activities and federal subsidies for use in administering the hot lunch program of the District.

#### ROCKFORD PUBLIC SCHOOLS Food Service Special Revenue Fund Comparative Balance Sheet June 30, 2017 and 2016

	 2017	 2016
Assets Cash Cash equivalents, deposits and investments Accounts receivable Due from other funds Inventory Prepaid expenditures	\$ 1,500 326,961 2,776 34,189 75,819 3,045	\$ 1,500 81,646 3,236 32,407 84,130 3,530
Total Assets	\$ 444,290	\$ 206,449
Liabilities and Fund Balances		
Liabilities Accounts payable Due to other funds Due to other governmental units Salaries payable Unearned revenue	\$ 15,842 271,441 18,470 5,000	\$ 12,914 61,281 13,558 7,386
Total Liabilities	 310,753	 95,139
Fund Balances Nonspendable Restricted	 78,864 54,673	 87,660 23,650
Total Fund Balances	 133,537	 111,310
Total Liabilities and Fund Balances	\$ 444,290	\$ 206,449

#### ROCKFORD PUBLIC SCHOOLS Food Service Special Revenue Fund Comparative Schedule of Revenues, Expenditures and Changes in Fund Balances For the years ended June 30, 2017 and 2016

Revenues Local sources:		2017		2016
Interest earnings:	<b>.</b>	1 0 0 2	¢	2.62
Interest on deposits and investments	\$	1,003	\$	262
Sales and admissions:				
Children's lunches		696,466		650,091
Adult lunches		23,924		14,158
Ala carte		655,278		636,088
Catering		171,875		170,741
	1	,547,543		1,471,078
Other local sources:				
Miscellaneous		7,388		-
Total local sources	1	,555,934		1,471,340
State sources		192,195		173,165
Federal sources		602,073		600,003
		002,075		000,002
Total Revenues	2	,350,202		2,244,508
Expenditures Current: Food service:				
Salaries		657,859		650,997
Employee benefits				
		492,038		531,273
Purchased services	-	89,632		27,852
Supplies	1	,078,304		1,012,804
Capital outlay		770		318
Miscellaneous		9,372		7,745
Total Expenditures	2	,327,975	,	2,230,989
Net Change in Fund Balances		22,227		13,519
Fund Balances, Beginning of Year		111,310		97,791
Fund Balances, End of Year	\$	133,537	\$	111,310

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## **DEBT SERVICE FUNDS**

To accumulate property tax revenues and interest earnings for repayment of the bond issues of the District used to finance new building construction projects.

#### ROCKFORD PUBLIC SCHOOLS Debt Service Funds Combining Balance Sheet June 30, 2017

	2006	(A)		2008		2012
Assets	¢		¢	205.000	Φ	(10.5(4
Cash equivalents, deposits and investments	\$	_	\$	205,006	\$	619,564
Liabilities and Fund Balances						
Liabilities	\$		\$	-	\$	
Fund Balances Restricted		-		205,006		619,564
Total Liabilities and Fund Balances	\$	-	\$	205,006	\$	619,564

 2014	 2015	 2016	201	To1		2016
\$ 557,294	\$ 441,388	\$ 895,415	\$ 2,71	8,667	\$ 2	,146,949
\$ 	\$ 	\$ 	\$	-	\$	
 557,294	 441,388	 895,415	2,71	8,667	2	,146,949
\$ 557,294	\$ 441,388	\$ 895,415	\$ 2,71	8,667	\$ 2	,146,949

#### ROCKFORD PUBLIC SCHOOLS Debt Service Debts Combining Schedule of Revenues, Expenditures and Changes in Debt Balances For the year ended June 30, 2017

	2006 (A)	2008	2012
Revenues	2000 (11)	2000	2012
Local sources:			
Property taxes:	¢	¢ 1 171 240	¢ 2044 (02
Current property taxes Industrial facilities taxes	\$ -	\$ 1,171,340 1,770	\$ 2,844,682 4,298
Delinquent and other property taxes	10	1,822	2,293
Interest on delinquent taxes	-	983	2,111
	10	1,175,915	2,853,384
Interest earnings: Interest on deposits and investments	3	3,555	12,090
Other local sources:			
Refund of expenditures	_	_	_
Miscellaneous	-	-	31,076
millouid	-		31,076
Total local sources	13	1,179,470	2,896,550
State sources	-	13,898	33,753
Total Revenues	13	1,193,368	2,930,303
Expenditures			
Debt service:			
Principal repayment	-	1,000,000	2,740,000
Interest and fiscal charges:			
Interest expense	-	77,500	420,250
Paying agent fees	-	750	200
Tax refunds Bond issuance costs	-	638	787
Underwriter's discount	-	-	-
Total Expenditures		1,078,888	3,161,237
-			
Excess (Deficiency) of Revenues Over	10	114 400	
Expenditures	13	114,480	(230,934)
Other Financing Sources (Uses)			
Refunding bonds issued	-	-	-
Bond premium	-	-	-
Transfers in	-	11	-
Transfers out	(3,877)	-	-
Payments to escrow agent			
<b>Total Other Financing Sources (Uses)</b>	(3,877)	11	
Net Change in Fund Balances	(3,864)	114,491	(230,934)
Fund Balances, Beginning of Year	3,864	90,515	850,498
Fund Balances, End of Year	\$ -	\$ 205,006	\$ 619,564

2014	2017	2017		otals		
2014	2015	2016	2017	2016		
1,673,344 2,528 1,476 1,226	\$ 3,514,021 5,309 3,455 2,631	\$ 5,020,030 7,586 569 14,819	\$ 14,223,417 21,491 9,625 21,770	\$ 13,858,952 36,957 5,999 8,901		
1,678,574	3,525,416	5,043,004	14,276,303	13,910,809		
4,728	11,930	-	32,306	18,415		
-	-	-	31,076	2,762		
-	-	-	31,076	2,762		
1,683,302	3,537,346	5,043,004	14,339,685	13,931,986		
	41,695	19,855	109,201	19,798		
1,683,302	3,579,041	5,062,859	14,448,886	13,951,784		
-	2,770,000	1,500,000	8,010,000	6,355,000		
1,501,250 300 412	1,192,250 500 1,021	2,670,774 536 - -	5,862,024 2,286 2,858	5,135,164 3,300 1,543 112,295 54,350		
1,501,962	3,963,771	4,171,310	13,877,168	11,661,652		
181,340	(384,730)	891,549	571,718	2,290,132		
- - - -	- - - -	3,877 (11)	3,888 (3,888)	28,015,000 5,534,796 2,026,145 (2,026,145) (36,258,151)		
-		3,866		(2,708,355)		
181,340	(384,730)	895,415	571,718	(418,223)		
375,954	826,118		2,146,949	2,565,172		
557,294	\$ 441,388	\$ 895,415	\$ 2,718,667	\$ 2,146,949		

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# **CAPITAL PROJECTS FUNDS**

2008 Construction—to account for bond proceeds used to finance land improvements, building construction and renovation projects and furniture and equipment purchases.

2014 Construction—to account for bond proceeds used to finance land improvements, building construction and renovation projects and furniture and equipment purchases.

2016 Construction—to account for bond proceeds used to finance land improvements, building construction and renovation projects and furniture and equipment purchases.

#### ROCKFORD PUBLIC SCHOOLS 2008 Construction Capital Projects Fund Comparative Balance Sheet June 30, 2017 and 2016

		2017		2016	
Assets					
Cash equivalents, deposits and investments	\$	84,171	\$	95,378	
Liabilities and Fund Balances					
Liabilities	\$	-	\$	-	
Fund Balances Restricted		84,171		95,378	
Total Liabilities and Fund Balances	\$	84,171	\$	95,378	

## ROCKFORD PUBLIC SCHOOLS 2008 Construction Capital Projects Fund Comparative Schedule of Revenues, Expenditures and Changes in Fund Balances For the years ended June 30, 2017 and 2016

	2017		2016
Revenues			
Local sources: Interest on deposits and investments	\$ 516	\$	199
Expenditures			
Capital outlay:			
Architect fees	-		782
Equipment and furniture Miscellaneous	11,723		8,638 2,020
wiscentaleous	 		2,020
Total Expenditures	 11,723		11,440
Net Change in Fund Balances	(11,207)		(11,241)
Fund Balances, Beginning of Year	 95,378		106,619
Fund Balances, End of Year	\$ 84,171	\$	95,378

## ROCKFORD PUBLIC SCHOOLS 2014 Construction Capital Projects Fund Comparative Balance Sheet June 30, 2017 and 2016

Assets	2017	2016
Cash equivalents, deposits and investments Accrued interest receivable	\$ -	\$ 11,488,099 29,200
Total Assets	\$ -	\$ 11,517,299
Liabilities and Fund Balances Liabilities		
Accounts payable Due to other funds	\$ - -	\$ 1,522,574 180,155
Total Liabilities		1,702,729
Fund Balances Restricted		9,814,570
Total Liabilities and Fund Balances	\$-	\$ 11,517,299

#### ROCKFORD PUBLIC SCHOOLS 2014 Construction Capital Projects Fund Comparative Schedule of Revenues, Expenditures and Changes in Fund Balances For the years ended June 30, 2017 and 2016

Revenues		2017		2016
Local sources:				
Interest on deposits and investments	\$	172,558	\$	56,712
F				
Expenditures Current:				
Supporting services:				
Pupil transportation services:				
Pupil transportation:				
School buses		337,596		646,358
School buses		557,570		040,550
Capital outlay:				
Architect fees		579,335	1	1,639,160
Professional services		173,075		240,242
Other construction services		135,398		397,043
Land improvements		29,186		146,633
Building improvements		4,585,925	10	),351,523
New equipment and furniture		4,625,858		2,876,732
Miscellaneous		48		422
Total capital outlay	1	0,128,825	13	5,651,755
Total Expenditures	1	0,466,421	16	5,298,113
Deficiency of Revenues Over				
Expenditures	(1	0,293,863)	(16	5,241,401)
Expenditures	(1	0,275,005)	(1)	5,211,101)
Other Financing Sources (Uses)				
Transfers in		480,321		-
Transfers out		(1,028)		-
Total Financing Sources (Uses)		479,293		-
Net Change in Fund Balances	(	(9,814,570)	(16	5,241,401)
Fund Balances, Beginning of Year		9,814,570	26	5,055,971
Fund Balances, End of Year	\$		\$ 9	9,814,570

## ROCKFORD PUBLIC SCHOOLS 2016 Construction Capital Projects Fund Comparative Balance Sheet June 30, 2017

Assets	2017	2016
Cash equivalents, deposits and investments Due from other funds	\$ 34,629,784 198,304	\$ 40,989,593
Total Assets	\$ 34,828,088	\$ 40,989,593
Liabilities and Fund Balances		
Liabilities Accounts payable Due to other funds	\$    2,034,247 800	\$ - -
Total Liabilities	2,035,047	
Fund Balances Restricted	32,793,041	40,989,593
Total Liabilities and Fund Balances	\$ 34,828,088	\$ 40,989,593

#### ROCKFORD PUBLIC SCHOOLS 2016 Construction Capital Projects Fund Comparative Schedule of Revenues, Expenditures and Changes in Fund Balances For the year ended June 30, 2017

	2017		 2016
Revenues Local sources:			
Interest on deposits and investments Refund of prior period expenditures	\$	477,060 4,605	\$ 13,459
Total local sources		481,665	 13,459
Expenditures Current: Supporting services:			
Operations maintenance Capital outlay:		2,683	-
Site improvement Architect and engineering fees Building improvement Other facilities and acquisition Debt service:		10,933 1,301,919 6,199,533 683,856	- - -
Bond issuance costs Underwriter's discount		-	 138,123 68,036
Total Expenditures		8,198,924	 206,159
<b>Deficiency of Revenues Over Expenditures</b>		(7,717,259)	 (192,700)
Other Financing Sources (Uses) Bonds issued Bond premium Transfers in Transfers out		1,028 (480,321)	 35,070,000 6,112,293
Total Other Financing Sources (Uses)		(479,293)	 41,182,293
Net Change in Fund Balances		(8,196,552)	40,989,593
Fund Balances, Beginning of Year		40,989,593	 -
Fund Balances, End of Year	\$	32,793,041	\$ 40,989,593

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# AGENCY FUND

Student Activities—to account for the collection and disbursements of monies used by the school activity clubs and groups.

## ROCKFORD PUBLIC SCHOOLS Student Activities Agency Fund Statement of Changes in Assets and Liabilities For the year ended June 30, 2017

Assets	Balances July 1, 2016	Additions	Deductions	Balances June 30, 2017	
Cash equivalents, deposits and investments Due from other funds	\$ 579,226 32,809	\$ 1,434,674 20,598	\$ 1,335,118 -	\$ 678,782 53,407	
Total Assets	\$ 612,035	\$ 1,455,272	\$ 1,335,118	\$ 732,189	
<b>Liabilities</b> Due to other funds Due to student groups	\$     6,306 605,729	\$ <u>-</u> 1,455,272	\$ 6,237 1,328,881	\$ 69 732,120	
Total Liabilities	\$ 612,035	\$ 1,455,272	\$ 1,335,118	\$ 732,189	

# **OTHER INFORMATION**

## ROCKFORD PUBLIC SCHOOLS Summary of 2016 Taxes Levied and Collected For the year ended June 30, 2017

	City of		C	County of Kent Townships
	Rockford	Algoma	Cannon	Courtland
<b>Taxable Valuations</b> Operating Recreation/Debt Service	\$ 70,732,987 217,133,684	\$ 39,872,893 191,841,500	\$ 64,243,637 598,705,810	\$20,577,892 213,210,397
Rates (Mills) General Fund - Operating General Fund - Recreation 2008 Debt Service Fund 2012 Debt Service Fund 2014 Debt Service Fund 2015 Debt Service Fund 2016 Debt Service Fund				
<b>Taxes Levied 2016 Rolls</b> General Fund - Operating General Fund - Recreation 2008 Debt Service Fund 2012 Debt Service Fund 2014 Debt Service Fund 2015 Debt Service Fund 2016 Debt Service Fund	\$ 1,279,095 212,820 153,322 372,354 219,032 459,967 657,096 3,353,687	\$ 728,889 187,795 134,082 325,627 191,545 402,245 574,635 2,544,817	\$ 1,169,427 586,399 418,679 1,016,791 598,112 1,256,036 1,794,337 6,839,781	\$ 366,847 209,003 149,226 362,406 213,180 447,678 639,540 2,387,881
<b>Taxes Uncollected 2016 Rolls</b> General Fund - Operating General Fund - Recreation 2008 Debt Service Fund 2012 Debt Service Fund 2014 Debt Service Fund 2015 Debt Service Fund 2016 Debt Service Fund	886 200 143 346 204 428 611 2,818	2,151 367 262 636 374 785 1,122 5,697	5,408 883 631 1,532 901 1,893 2,704 13,952	822 140 100 243 143 300 429 2,177
<b>Taxes Collected 2016 Rolls</b> General Fund - Operating General Fund - Recreation 2008 Debt Service Fund 2012 Debt Service Fund 2014 Debt Service Fund 2015 Debt Service Fund 2016 Debt Service Fund	1,278,209 212,620 153,180 372,008 218,828 459,539 656,485 3,350,869	726,738 187,428 133,820 324,991 191,171 401,459 573,513 2,539,120	1,164,019 585,516 418,048 1,015,259 597,211 1,254,143 1,791,633 6,825,829	366,025 208,863 149,126 362,163 213,037 447,378 639,112 2,385,704

Grattan	Oakfield	Plainfield	Total
\$ 2,460,543 22,683,579	\$ 559,519 5,837,452	\$ 74,745,170 421,223,460	\$ 273,192,641 1,670,635,882
			17.7534 0.9805 0.7000 1.7000 1.0000 2.1000 3.0000 27.2339
\$ 43,682 22,239 15,878 38,562 22,683 47,635 68,050 258,729	\$ 8,491 5,627 4,018 9,757 5,739 12,053 17,218 62,902	\$ 1,363,141 411,020 295,090 716,647 421,557 885,270 1,264,671 5,357,396	$\begin{array}{c ccccc} \$ & 4,959,572 \\ & 1,634,903 \\ & 1,170,294 \\ & 2,842,144 \\ & 1,671,849 \\ & 3,510,883 \\ & 5,015,548 \\ \hline & 20,805,193 \end{array}$
- - - - - -	- - - - - -	2,151 367 262 636 374 785 1,122 5,697	11,418 1,957 1,397 3,393 1,996 4,192 5,988 30,341
43,682 22,239 15,878 38,562 22,683 47,635 68,050 258,729	8,491 5,627 4,018 9,757 5,739 12,053 17,218 62,902	1,360,990 410,653 294,828 716,011 421,183 884,484 1,263,549 5,351,699	4,948,154 1,632,946 1,168,897 2,838,750 1,669,853 3,506,692 5,009,560 20,774,852

## ROCKFORD PUBLIC SCHOOLS Summary of 2016 Taxes Levied and Collected For the year ended June 30, 2017

	City of Rockford Algoma Ca		C		f Kent wnships urtland			
<b>Delinguent Taxes Collected</b>								
General Fund	\$	755	\$	165	\$	5,294	\$	38
2008 Debt Service Fund		108		41		1,288		10
2012 Debt Service Fund		263		48		1,515		11
2014 Debt Service Fund		155		33		1,060		8
2015 Debt Service Fund		325		77		2,485		18
2016 Debt Service Fund		465		2		81		1
		2,071		366		11,723		86
Total Taxes Collected								
General Fund - Operating	1,	278,964	,	726,903	1	,169,313	2	366,063
General Fund - Recreation		212,620		187,428		585,516	2	208,863
2008 Debt Service Fund		153,288		133,861		419,336	]	149,136
2012 Debt Service Fund		372,271		325,039	1	,016,774		362,174
2014 Debt Service Fund		218,983		191,204		598,271	2	213,045
2015 Debt Service Fund		459,864		401,536		,256,628		147,396
2016 Debt Service Fund		656,950		573,515	1	,791,714	(	539,113
	\$ 3.	352,940	\$ 2.3	539,486	\$ 6	.837.552	\$ 2.3	385,790

 Grattan	Oakfield	Plainfield	Total
\$ -	\$ -	\$ 1,255	\$ 7,507
-	-	316	1,763
-	-	370	2,207
-	-	221	1,477
-	-	527	3,432
-	-	15	564
 -		2,704	16,950
43,682	8,491	1,362,245	4,955,661
22,239	5,627	410,653	1,632,946
15,878	4,018	295,144	1,170,660
38,562	9,757	716,382	2,840,958
22,683	5,739	421,404	1,671,330
47,635	12,053	885,011	3,510,124
68,050	17,218	1,263,564	5,010,124
\$ 258,729	\$ 62,902	\$ 5,354,403	\$ 20,791,802

## ROCKFORD PUBLIC SCHOOLS Schedule of Principal and Interest Payments June 30, 2017

Year		Obligation 20 ted February	012 Refunding 4, 2012	G				Building & Site General Obligation 2015 Refundi		Building & Site			
Ended	Interest	Principal	Interest	Interest	Principal	Interest	Interest	Principal	Interest				
June 30	Rate (%)	May 1	Nov.1/May 1	Rate (%)	May 1	Nov.1/May 1	Rate (%)	May 1	Nov.1/May 1				
2018	5.000%	\$2,805,000	\$ 283,250	5.000%	\$ 500,000	\$ 1,501,250	5.000%	\$ 2,440,000	\$ 1,053,750				
2019		2,860,000	143,000		500,000	1,476,250		2,225,000	931,750				
2020		-			1,200,000	1,451,250		2,195,000	820,500				
2021		-	-		1,325,000	1,391,250		2,155,000	710,750				
2022		-	-		1,350,000	1,325,000		2,115,000	603,000				
2023		-	-		1,375,000	1,257,500		2,080,000	497,250				
2024		-	-		1,400,000	1,188,750		2,035,000	393,250				
2025		-	-		1,425,000	1,118,750		1,990,000	291,500				
2026		-	-		1,450,000	1,047,500		1,945,000	192,000				
2027		-	-		1,475,000	975,000		1,895,000	94,750				
2028		-	-		1,500,000	901,250		-	-				
2029		-	-		1,525,000	826,250		-	-				
2030		-	-		1,525,000	750,000		-	-				
2031		-	-		1,550,000	673,750		-	-				
2032		-	-		1,575,000	596,250		-	-				
2033		-	-		1,575,000	517,500		-	-				
2034		-	-		1,755,000	438,750		-	-				
2035		-	-		1,755,000	351,000		-	-				
2036		-	-	4.000	1,755,000	280,800		-	-				
2037		-	-		1,755,000	210,600		-	-				
2038		-	-		1,755,000	140,400		-	-				
2039		-	-		1,755,000	70,200		-	-				
2040		-	-		-	-		-	-				
2041		-	-		-	-		-	-				
2042		-	-		-	-		-	-				
2043		-	-		-	-		-	-				
2044		-	-		-	-		-	-				
	:	\$5,665,000	\$ 426,250		\$31,780,000	\$18,489,250		\$21,075,000	\$5,588,500				

General Obligat Dated J	une 7,	2016		l Obligation 20 Dated June 7,	2016		General Obligation Building & S Dated June 7, 2	ite 2016
	cipal	Interest	Interest	Principal	Interest	Interest	Principal	Interest
Rate (%) Ma	ıy l	Nov.1/May 1	Rate (%)	May 1	Nov.1/May 1		May 1	Nov.1/May 1
3.000% \$ 19 4.000% 18	5,000 5,000 - -	\$ 13,250 7,400	3.000% 4.000%	\$ 175,000 1,185,000 -	<pre>\$ 1,296,600 1,291,350 1,243,950 1,243,950 1,243,950 1,243,950</pre>	3.000% 4.000%	\$ 1,310,000 2,080,000 200,000 280,000 455,000	<pre>\$ 1,633,300 1,594,000 1,510,800 1,502,800 1,491,600</pre>
	- - -	- - -	5.000%	560,000 530,000 815,000 815,000 815,000	1,243,950 1,221,550 1,200,350 1,159,600 1,118,850	5.000%	210,000 510,000 540,000 815,000 1,090,000	1,473,400 1,465,000 1,444,600 1,417,600 1,376,850
	- - -	- - -	4.000% 5.000%	3,390,000 3,515,000 3,680,000 3,890,000 3,885,000	$1,078,100 \\ 942,500 \\ 766,750 \\ 582,750 \\ 388,250$	4.000% 5.000%	665,000 750,000 880,000 940,000 1,065,000	1,322,350 1,295,750 1,258,250 1,214,250 1,167,250
	- - -	- - -		3,880,000	194,000 - - -		1,090,000 1,465,000 1,625,000 1,780,000 1,940,000	$1,114,000\\1,059,500\\986,250\\905,000\\816,000$
		- - -		- - - -	- - - -		2,050,000 2,050,000 2,050,000 2,050,000 2,050,000 2,055,000	719,000 616,500 514,000 411,500 309,000 206,500
\$ 38	- 0,000	\$ 20,650		- \$27,135,000	- \$16,216,450	-	2,075,000 \$34,070,000	103,750 \$28,928,800

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# **STATISTICAL SECTION (Unaudited)**

This part of the District's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health.

Contents		
	-	Page
Financial Trends	These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.	108-115
Revenue Capacity	These schedules contain information to help the reader assess the District's most significant local revenue source, the property tax.	116-123
Debt Capacity	These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.	124-129
Demographic and Ec	<b>conomic Information</b> These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.	130-135
Operating Informati	on These schedules contain service and infrastructure data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.	136-142

#### ROCKFORD PUBLIC SCHOOLS Schedule of Changes in Net Position Last Ten Fiscal Years (accrual basis of accounting)

Year Ended June 30	2017	2016	2015	2014
Expenses				
Governmental activities:				
Instruction	\$ 51,893,559	\$ 51,642,944	\$ 47,709,609	\$ 48,133,283
Supporting services	32,499,595	27,766,096	26,217,117	26,877,263
Community services	2,764,252	2,846,086	2,493,142	2,546,154
Food service	2,455,159	2,389,760	2,208,602	2,339,005
Athletics	1,349,632	1,386,364	1,308,964	1,328,589
Other	194,485	745,972	1,778,360	190,283
Interest on long-term debt	6,094,457	5,034,720	5,151,984	4,644,107
Depreciation - unallocated	59,201	63,613	59,206	60,275
Total Expenses	97,310,339	91,875,555	86,926,984	86,118,959
Program Revenues				
Governmental activities:				
Charges for services:				
Instruction	-	-	-	-
Supporting services	181,633	103,623	105,822	151,751
Community services	1,835,582	1,850,642	1,922,443	1,654,281
Food service	1,554,931	1,471,078	1,421,474	1,440,033
Athletics	401,852	399,458	396,894	405,933
Operating grants and contributions	17,069,153	15,967,522	14,375,761	10,761,081
<b>Total Program Revenues</b>	21,043,151	19,792,323	18,222,394	14,413,079
Net (Expense)/Revenue	(76,267,188)	(72,083,232)	(68,704,590)	(71,705,880)

2013	2012	2011	2010	2009	2008
\$ 46,962,181 26,222,748 2,378,167 2,328,924 1,264,448	\$ 43,382,094 26,135,400 2,363,423 2,305,761 1,235,965	\$ 45,289,482 25,687,163 2,247,762 2,214,745 1,531,892	\$ 44,642,489 26,563,317 2,443,546 2,245,663 1,493,964	\$ 44,927,159 32,772,727 2,533,564 2,250,569 1,543,090	\$ 43,907,236 26,712,650 2,436,582 2,274,322 1,418,413
190,283 4,797,304 60,278	4,924,099 62,102	5,527,351 72,832	5,879,897 113,355	7,577,805 115,041	5,698,168 124,161
84,204,333	80,408,844	82,571,227	83,382,231	91,719,955	82,571,532
270,239 1,624,655 1,448,894 421,320 10,177,283	210 259,960 1,616,062 1,467,183 423,834 11,812,318	60,700 116,521 1,730,472 1,409,940 439,303 11,512,610	90,585 104,226 1,783,177 1,474,111 442,068 12,277,088	94,288 140,012 1,694,476 1,553,502 405,863 11,548,037	95,127 152,781 1,710,485 1,548,122 449,205 8,296,840
13,942,391	15,579,567	15,269,546	16,171,255	15,436,178	12,252,560
(70,261,942)	(64,829,277)	(67,301,681)	(67,210,976)	(76,283,777)	(70,318,972)

#### ROCKFORD PUBLIC SCHOOLS Schedule of Changes in Net Position Last Ten Fiscal Years (accrual basis of accounting)

Year Ended June 30	2017	2016	2015	2014
General revenues and other changes in net post Governmental activities: Taxes: Property taxes, levied for general operations	ition \$ 6,624,504	\$ 6,530,732	\$ 6,346,556	\$ 6,356,523
Property taxes, levied for debt service State school aid, unrestricted Interest and investment earnings Other Gain on sale of capital assets	14,261,484 52,924,603 368,096 2,801,122	13,910,809 52,207,555 98,781 2,707,328 25,470	13,334,951 52,229,115 14,316 3,155,836 17,225	13,002,481 53,141,952 4,560 1,498,185 15,685
<b>Total General Revenues</b>	76,979,809	75,480,675	75,097,999	74,019,386
Change In Net Position	712,621	3,397,443	6,393,409	2,313,506
Net Position, Beginning*^	(103,235,994)	(104,633,437)	(111,026,846)	(10,878,234)
Net Position, Ending	\$(102,523,373)	\$(101,235,994)	\$(104,633,437)	\$ (8,564,728)
Net position by component Governmental activities: Net investment in capital assets Restricted for capital projects Restricted for debt service Restricted for food service Unrestricted	\$ (3,633,688) 84,171 1,797,893 133,537 (100,905,286)	\$ (2,490,282) 95,378 1,430,156 111,310 (100,382,556)	\$ (7,217,175) 106,619 1,709,311 97,791 (99,329,983)	\$(11,779,739) 3,121,643 93,971 (603)
<b>Total Net Position</b>	\$(102,523,373)	\$(101,235,994)	\$(104,633,437)	\$ (8,564,728)

Source: Rockford Public Schools Comprehensive Annual Financial Reports

\*Net position at July 1, 2014 was adjusted to reflect the District's share of Net Pension Liability

^Net position at July 1, 2016 was restated to reflect general obligation bonds outstanding at June 30, 2016

2013	2012	2011	2010	2009	2008
\$ 6,331,632 12,726,674 52,206,778 8,026 1,217,519	\$ 6,662,607 12,972,815 49,667,220 9,592 835,506	\$ 6,745,742 13,061,972 50,124,752 27,369 878,519	\$ 6,770,483 13,455,999 51,043,535 138,668 679,748	\$ 6,594,325 13,399,042 51,766,367 859,956 614,020 6,300	\$ 7,095,318 13,122,303 52,766,494 444,277 689,139
72,490,629	70,147,740	70,838,354	72,088,433	73,240,010	74,117,531
2,228,687	5,318,463	3,536,673	4,877,457	(3,043,767)	3,798,559
(13,106,921)	(17,516,527)	(21,053,200)	(25,930,657)	(22,886,890)	(26,685,449)
\$(10,878,234)	\$(12,198,064)	\$(17,516,527)	\$(21,053,200)	\$(25,930,657)	\$(22,886,890)
\$(14,167,300)	\$(17,274,726)	\$(21,067,843)	\$(23,077,226)	\$(27,838,339)	\$(26,202,124)
1,142,740	786,180	213,004	-	936,097	1,259,761
99,204 2,047,122	4,290,482	3,338,312	2,024,026	- 971,585	2,055,473
\$(10,878,234)	\$(12,198,064)	\$(17,516,527)	\$(21,053,200)	\$(25,930,657)	\$(22,886,890)

#### ROCKFORD PUBLIC SCHOOLS Schedule of Changes in Fund Balances, Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting)

Year Ended June 30	2017	2016	2015	2014
Revenues				
Local sources:				
Property taxes	\$ 20,885,988	\$ 20,441,541	\$ 19,681,507	\$ 19,359,004
Earnings on investments	368,096	98,781	14,316	4,560
Community services	1,835,582	1,850,642	1,922,443	1,654,281
Food service	1,554,931	1,471,078	1,421,474	1,440,033
Revenue from student activities	401,852	399,458	396,894	405,933
Other local sources	1,618,238	1,119,278	1,048,071	1,090,920
State sources	63,184,784	61,436,031	60,070,440	57,657,937
Federal sources	2,389,395	2,380,643	2,331,276	2,291,907
Interdistrict sources	4,419,577	4,358,403	4,203,160	3,953,189
Total Revenues	96,658,443	93,555,855	91,089,581	87,857,764
Expenditures				
Current:	10 5 10 000	10 500 000		
Instruction	48,540,332	48,529,300	46,813,475	45,743,548
Supporting services:	4 501 055	1 0 40 (01	4 000 500	4 200 102
Pupil services	4,501,875	4,248,621	4,090,722	4,208,183
Instructional staff services	2,249,283	2,110,737	2,072,270	2,041,876
General administrative services	690,969	728,583	644,481	695,128
School administrative services	4,539,378	4,461,954	4,318,284	4,297,650
Business services	1,325,682	1,208,726	1,216,504	1,110,918
Operation and maintenance services	6,940,080	6,008,982	6,297,215	6,799,611
Pupil transportation services	4,191,962	4,359,213	3,767,858	4,330,220
Central services	1,707,414	1,544,676	1,411,073	1,706,133
Other supporting services	1,349,632	1,386,364	1,308,964	1,328,589
Community services	2,733,573	2,792,450	2,564,880	2,548,225
Food service Athletics	2,327,975	2,230,989	2,179,448	2,217,651
	18,336,789	15,663,195	8,461,706	1,007,468
Capital outlay Debt service:	10,550,789	15,005,195	8,401,700	1,007,408
Principal retirement	8,233,648	6,738,346	6,888,516	6,791,481
Interest and fiscal charges	5,891,716	5,173,788	5,042,312	4,507,295
Bond issuance costs, discount	5,691,710	372,804	477,011	4,307,293
Total Expenditures	113,560,308	107,558,728	97,554,719	89,333,976
•	115,500,508	107,556,726	97,334,719	69,555,970
Excess (Deficiency) Of Revenues Over Expenditures	(16,901,865)	(14,002,873)	(6,465,138)	(1,476,212)
*	(10,501,000)	(11,002,075)	(0,100,100)	(1,170,212)
Other Financing Sources (Uses) Bonds issued		35,070,000		31,780,000
	-		-	51,780,000
Refunding bonds issued	-	28,015,000	26,375,000	2 240 411
Bond premium	-	11,647,089	3,406,823	3,349,411
Loan proceeds Payments to refunded bond escrow agent	-	(36,258,151)	(32,659,422)	394,510
Transfers in	485,237	2,026,145	(32,039,422) 2,100,122	-
Transfers out	(485,237)	(2,026,145) (2,026,145)	(2,100,122)	-
Total Other Financing Sources (Uses)	- (+05,257)	38,473,938	(2,877,599)	35,523,921
Net Change In Fund Balances	\$(16,901,865)	\$ 24,471,065	\$ (9,342,737)	\$ 34,047,709
C		<i> </i>	φ ( <i>ν</i> ,	<i>\(\)</i>
Debt Service As A Percentage Of Noncapital Expenditures	14.83%	13.37%	13.93%	12.79%
1 1				

Source: Rockford Public Schools Comprehensive Annual Financial Reports

2013	2012	2011	2010	2009	2008
\$ 19,058,306	\$ 19,635,422	\$ 19,824,164	\$ 20,227,948	\$ 20,078,067	\$ 20,343,975
8,026	9,592	33,584	138,668	859,956	444,277
1,624,655	1,616,062	1,730,472	1,783,177	1,694,476	1,710,485
1,448,894	1,467,183	1,409,940	1,474,111	1,553,502	1,548,122
421,320	423,834	439,303	442,068	405,863	449,205
949,965	906,114	1,015,999	841,045	821,106	897,462
56,095,831	53,849,384	53,258,571	52,896,025	53,643,608	54,641,200
2,294,830	3,445,239	4,372,391	6,191,483	5,434,131	2,291,638
3,993,400 85,895,227	4,184,915 85,537,745	4,006,400 86,090,824	4,233,115 88,227,640	4,236,665 88,727,374	4,130,496 86,456,860
83,873,227	83,337,743	80,090,824	88,227,040	88,727,374	80,430,800
44,251,438	42,055,733	43,151,672	42,352,230	43,114,172	42,086,644
3,959,177	3,962,903	3,677,200	4,411,773	4,325,644	4,046,541
2,259,909	1,971,503	1,868,036	2,510,118	2,869,854	2,903,682
596,562	587,052	585,326	634,397	589,091	619,836
4,104,113	4,050,166	4,154,880	4,180,746	4,334,946	4,292,635
1,119,711 6,132,376	1,172,387 5,725,823	1,326,668 5,905,538	1,360,748 6,102,466	1,300,455 6,687,330	1,309,035 6,701,270
4,625,505	4,160,711	4,043,858	3,895,618	4,496,862	4,814,804
1,581,465	1,621,191	1,499,376	1,368,309	1,483,799	1,759,798
1,264,448	1,235,965	-	-	-	-
2,373,998	2,359,973	2,243,569	2,439,655	2,525,522	2,432,587
2,237,004	2,209,922	2,133,010	2,146,677	2,157,661	2,184,968
-	-	1,221,839	1,181,004	1,201,657	1,186,896
1,632,253	2,115,671	11,037,705	18,434,448	12,447,398	247,461
7,750,326	7,733,572	7,233,945	9,256,035	6,858,386	7,764,977
4,855,069	4,998,448	5,571,923	5,955,341	7,714,459	5,478,717
	213,645				581,432
88,743,354	86,174,665	95,654,545	106,229,565	102,107,236	88,411,283
(2,848,127)	(636,920)	(9,563,721)	(18,001,925)	(13,379,862)	(1,954,423)
-	-	-	-	-	45,250,000
-	22,960,000 2,755,541	-	-	-	- 980,651
492,481	2,755,541	_	-	-	430,844
	(25,780,500)	-	-	-	
346,606	300,000	5,614	952,568	795,643	737,166
(346,606)	(300,000)	(5,614)	(952,568)	(795,643)	(737,166)
492,481	(64,959)	-	-	-	46,661,495
\$ (2,355,646)	\$ (701,879)	\$ (9,563,721)	\$(18,001,925)	\$(13,379,862)	\$ 44,707,072
14.47%	15.40%	15.13%	17.33%	16.25%	15.68%

#### ROCKFORD PUBLIC SCHOOLS Schedule of Fund Balances, Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting)

Year Ended June 30	2017	2016	2015	2014
General Fund Nonspendable/Reserved	\$ 39,797	\$ 214,928	\$ 26,388	\$ 138,449
Unassigned/Unreserved	3,143,390	2,441,740	2,491,462	1,741,871
Total General Fund	3,183,187	2,656,668	2,517,850	1,880,320
All Other Governmental Funds Restricted/Reserved, reported in:				
Special Revenue Funds	54,673	23,650	5,555	(2,501)
Debt Service Funds Capital Projects Funds Nonspendable, reported in:	2,718,667 32,877,212	2,146,949 50,899,541	2,565,172 26,162,590	3,867,265 34,844,584
Special Revenue Funds	78,864	87,660	92,236	96,472
Total All Other Governmental Funds	35,729,416	53,157,800	28,825,553	38,805,820
Total All Governmental Funds	\$38,912,603	\$55,814,468	\$31,343,403	\$40,686,140

Source: Rockford Public Schools Comprehensive Annual Financial Reports

Fund balances prior to 2012 have been restated to comply with GASB Statement No. 54 for comparative purposes.

2013	2012	2011	2010	2009	2008
\$ 66,231 3,866,180	\$ 72,855 4,996,995	\$ 48,800 4,096,903	\$ 70,513 3,220,488	\$ 323,883 1,256,136	\$ 293,292 2,491,239
3,932,411	5,069,850	4,145,703	3,291,001	1,580,019	2,784,531
454	47,881	45,283	49,480	21,859	16,898
1,884,496 722,320	1,565,781 2,223,587	1,074,561 4,337,583	477,129 15,351,448	1,901,893 33,662,147	2,331,726 45,417,238
122,520	2,223,387	4,337,383	15,551,446	35,002,147	43,417,238
98,750	86,978	92,826	90,619	95,684	91,071
2,706,020	3,924,227	5,550,253	15,968,676	35,681,583	47,856,933
\$ 6,638,431	\$ 8,994,077	\$9,695,956	\$19,259,677	\$37,261,602	\$50,641,464

#### ROCKFORD PUBLIC SCHOOLS Property Tax Levies and Collections Last Ten Tax Years

	Fiscal Year Ended	Taxes Levied For The		within the of the Levy Percentage	Collections in Subsequent
Tax Year	June 30	Fiscal Year	Amount	of Levy	Years
2007	2008	19,417,009	19,392,405	99.87%	12,800
2008	2009	19,842,137	19,827,837	99.93%	7,084
2009	2010	20,005,645	19,990,123	99.92%	24,091
2010	2011	19,570,527	19,562,910	99.96%	4,463
2011	2012	19,489,838	19,460,248	99.85%	19,749
2012	2013	18,992,761	18,961,429	99.84%	28,199
2013	2014	19,228,156	19,216,534	99.94%	9,879
2014	2015	19,594,350	19,586,004	99.96%	8,710
2015	2016	20,357,105	20,341,230	99.92%	15,875
2016	2017	20,805,193	20,774,852	99.85%	-

Source: Kent County Tax Rolls and Rockford Public Schools District Records

<b>Total Collections to Date</b>				
Amount	Percentage of Levy			
19,404,594	99.94%			
19,834,921	99.96%			
20,014,214	100.04%			
19,567,373	99.98%			
19,479,997	99.95%			
18,989,628	99.98%			
19,226,413	99.99%			
19,594,714	100.00%			
20,357,105	100.00%			
20,774,852	99.85%			

#### ROCKFORD PUBLIC SCHOOLS Property Tax Rates - Direct and Overlapping Governments Last Ten Tax Years (rate per \$1,000 of taxable value)

Year Ended June 30	2017	2016	2015	2014
District Direct Rates				
General Fund - Operation*	17.7534	18.0000	18.0000	18.0000
General Fund - Recreation	0.9805	0.9881	0.9881	0.9881
Debt service	8.5000	8.5000	8.5000	8.5000
<b>Total District Direct Rates</b>	27.2339	27.4881	27.4881	27.4881
Overlapping Rates				
City of Rockford	60.5357	58.0503	57.8645	57.7645
Algoma Township	49.3770	48.9140	48.7423	48.6423
Cannon Township	49.9899	49.3320	49.0815	48.9944
Courtland Township	49.2912	48.8269	48.6555	48.5601
Grattan Township	49.8172	49.2615	49.0864	48.9981
Oakfield Township	48.9034	48.4226	47.7391	47.6395
Plainfield Township	51.8334	51.3503	50.6645	50.1645

Source: Kent County Department of Equalization Apportionment Reports

\*General operation tax rate limited to 18 mills by State statute.

2013	2012	2011	2010	2009	2008
18.0000	18.0000	18.0000	18.0000	18.0000	18.0000
0.9881	0.9881	0.9881	0.9881	0.9881	0.9817
8.5000	8.5000	8.5000	8.5000	8.5000	8.5000
27.4881	27.4881	27.4881	27.4881	27.4881	27.4817
57.1389	57.1389	57.1389	57.1389	57.1389	57.1325
48.0167	48.0167	48.0167	48.0167	48.0167	48.0103
48.3929	48.3929	48.3929	48.3929	48.3950	48.3871
47.9345	47.9345	47.9345	47.9345	47.9345	47.9281
48.3803	48.3803	48.3803	48.3803	48.3803	48.4093
47.0139	47.0139	47.0139	47.0139	47.0139	47.0075
49.5389	49.5289	49.5289	49.5289	49.5289	49.5225

#### ROCKFORD PUBLIC SCHOOLS Taxable, Assessed and Estimated Actual Value of Taxable Property Last Ten Fiscal Years (rate per \$1,000 of taxable value)

		Taxable Value			
Tax Year	Year Ended June 30	Homestead	Non- Homestead	Total	Assessed Value
2007	2008	\$ 1,208,493,940	\$319,579,157	\$1,528,073,097	\$1,762,309,800
2008	2009	1,264,665,010	295,343,000	1,560,008,010	1,766,055,100
2009	2010	1,260,801,490	303,632,658	1,564,434,148	1,721,748,700
2010	2011	1,226,711,028	299,076,646	1,525,787,674	1,644,841,800
2011	2012	1,225,568,705	296,827,723	1,522,396,428	1,632,337,000
2012	2013	1,174,157,465	318,413,776	1,492,571,241	1,582,285,200
2013	2014	1,209,466,838	313,690,538	1,523,157,376	1,621,783,381
2014	2015	1,252,675,489	310,489,994	1,563,165,483	1,680,398,200
2015	2016	1,312,053,127	319,680,953	1,631,734,080	1,815,617,500
2016	2017	1,397,443,241	273,192,641	1,670,635,882	1,940,752,200

Source: Kent County Department of Equalization Annual Equalization Reports

Total Direct Tax Rate	Estimated Actual Value
27.4817	\$3,524,619,600
27.4881	3,532,110,200
27.4881	3,443,497,400
27.4881	3,289,683,600
27.4881	3,264,674,000
27.4881	3,164,570,400
27.4881	3,243,566,762
27.4881	3,360,796,400
27.4881	3,631,235,000
27.2339	3,881,504,400

## ROCKFORD PUBLIC SCHOOLS Taxable Values by Major Component Last Ten Fiscal Years (rate per \$1,000 of taxable value)

		Real				
Tax Year	Year Ended June 30	Agricultural	Commercial	Industrial	Residential	
2007	2008	\$ 23,922,937	\$337,051,539	\$87,169,144	\$1,007,109,165	
2008	2009	24,434,832	344,263,663	89,034,362	1,028,658,971	
2009	2010	24,489,752	345,037,429	89,234,476	1,030,970,984	
2010	2011	23,809,107	335,447,779	86,754,376	1,002,317,133	
2011	2012	23,770,979	334,910,603	86,615,450	1,000,712,052	
2012	2013	23,182,011	326,612,591	84,469,396	975,917,611	
2013	2014	23,665,994	333,431,453	86,232,908	996,292,353	
2014	2015	24,329,273	342,776,423	88,649,729	1,024,215,101	
2015	2016	25,394,367	357,782,621	92,530,671	1,069,053,584	
2016	2017	26,323,744	370,876,672	95,917,089	1,108,178,577	

Source: Kent County Department of Equalization Annual Equalization Reports

Total	Personal	Total
\$1,455,252,785	\$ 72,820,312	\$ 1,528,073,097
1,486,391,828	73,616,182	1,560,008,010
1,489,732,641	74,701,507	1,564,434,148
1,448,328,395	77,459,279	1,525,787,674
1,446,009,084	76,387,344	1,522,396,428
1,410,181,609	82,389,632	1,492,571,241
1,439,622,708	83,534,668	1,523,157,376
1,479,970,526	83,194,957	1,563,165,483
1,544,761,243	86,972,835	1,631,734,078
1,601,296,082	69,339,800	1,670,635,882

#### ROCKFORD PUBLIC SCHOOLS Ratio of Outstanding Debt to Estimated Actual Value and Net General Bonded Debt Per Capita Last Ten Fiscal Years

Tax Year	Year Ended June 30	Estimated Actual Value	Total Debt Outstanding*	Debt Service Funds Available	Net Debt Outstanding*
2007	2008	\$3,524,619,600	\$ 134,482,264	\$ 2,331,726	\$ 132,150,538
2008	2009	3,532,110,200	127,623,878	1,901,893	125,721,985
2009	2010	3,443,497,400	118,367,858	477,129	117,890,729
2010	2011	3,289,683,600	111,133,898	1,074,561	110,059,337
2011	2012	3,264,674,000	101,170,326	1,565,781	99,604,545
2012	2013	3,164,570,400	98,862,809	1,884,496	96,978,313
2013	2014	3,243,566,762	127,020,548	3,867,265	123,153,283
2014	2015	3,360,796,400	115,788,044	2,565,172	113,222,872
2015	2016	3,631,235,000	146,574,645	2,146,949	144,427,696
2016	2017	3,881,504,400	138,976,480	2,718,667	136,257,813

\* Amounts include bonds, state school bond loan, installment purchase agreements and capital leases.

\*\* Personal income statistics for Kent County

Source: Rockford Public Schools and Kent County Comprehensive Annual Financial Reports.

Percentage of Outstanding Net Debt to Estimated Actual Value	Population	Net Estimated Outstanding Actual Debt Per Value Per Capita Capita		Ratio of Net Debt Outstanding To Personal Income**	
3.75%	41,235	\$	3,205	\$ 85,476	0.65%
3.56%	40,822		3,080	86,525	0.62%
3.42%	40,412		2,917	85,210	0.78%
3.35%	39,467		2,789	83,353	0.71%
3.05%	39,853		2,499	81,918	0.68%
3.06%	39,853		2,433	79,406	0.62%
3.80%	40,079		3,073	80,929	0.76%
3.37%	41,214		2,747	81,545	0.67%
3.98%	40,899		3,531	88,785	0.80%
3.51%	42,282		3,223	91,800	N/A

#### ROCKFORD PUBLIC SCHOOLS Ratios of General Bonded Debt Outstanding And Legal Debt Margin Last Ten Fiscal Years

Tax Year	Year Ended June 30	State Equalized Value (SEV)	Statutory Debt Limit 15% of SEV	Debt Outstanding	Debt Subject To Debt Limit*
2007	2008	1,762,309,800	264,346,470	134,482,264	1,080,000
2008	2009	1,766,055,100	264,908,265	127,623,878	1,015,000
2009	2010	1,721,748,700	258,262,305	118,367,858	950,000
2010	2011	1,644,841,800	246,726,270	111,133,898	880,000
2011	2012	1,632,337,000	244,850,550	101,170,326	810,000
2012	2013	1,582,285,200	237,342,780	98,862,809	735,000
2013	2014	1,621,783,381	243,267,507	127,020,548	660,000
2014	2015	1,680,398,200	252,059,730	115,788,044	580,000
2015	2016	1,815,617,500	272,342,625	146,574,645	495,000
2016	2017	1,940,752,200	291,112,830	138,976,480	405,000

\*Act 451, Public Acts of Michigan, 1976, provides debt limits as follows: The bonded indebtedness of a school district shall not exceed 15% of all assessed valuation of the District. Bonds not included in the computation of the legal debt margin are: (1) refunding bonds; (2) and bond qualified under Article IX, Section 16 of the 1963 Michigan Constitution; and, (3) deficit budget bonds as authorized by prior Section 1356. The outstanding debt of Rockford Public Schools subject to the statutory debt limit are Energy Conservation Improvement Bonds.

Source: Rockford Public Schools Comprehensive Annual Financial Reports

Legal Debt Margin	Debt As A Percentage Of Debt Limit
263,266,470	0.41%
263,893,265	0.38%
257,312,305	0.37%
245,846,270	0.36%
244,040,550	0.33%
236,607,780	0.31%
242,607,507	0.27%
251,479,730	0.23%
271,847,625	0.18%
290,707,830	0.14%

#### ROCKFORD PUBLIC SCHOOLS Computation of Direct and Overlapping Bonded Debt June 30, 2017

Taxing Entity	Taxable Value	District's Estimated Portion of Taxable Value	Estimated District Percentage
<b>Direct Debt</b> General Obligation Debt Outstanding Less amounts available in Debt Service Funds			
Total Direct Debt			
<b>Overlapping Debt*</b> City of Rockford Cannon Township Plainfield Charter Township Kent County Grand Rapids Community College	\$ 225,285,037 645,253,320 1,198,207,827 21,838,346,564 21,838,346,564	\$ 225,285,037 624,564,468 442,135,664 1,753,663,391 1,753,663,391	100.00% 96.79% 36.90% 8.03% 8.03%
Total Overlapping Debt			

### **Total Direct and Overlapping Debt**

*Source:* Kent County Department of Equalization Annual Equalization Reports; Local Unit Comprehensive Annual Financial Reports

\*Overlapping debt is the portion of other public debt for which a District taxpayer is liable in addition to the Direct Debt of the District (calculated on a pro-rata basis of property tax valuations)

Entity's General Obligation Debt	District's Estimated Portion of Debt
	\$ 138,976,480 2,718,667
	136,257,813
\$    1,837,000 5,600,000	1,837,000 5,420,446
- 127,670,000 45,575,000	10,252,159 3,659,765
	21,169,370
	\$ 157,427,183

#### **ROCKFORD PUBLIC SCOOLS Demographic and Economic Statistics** Last Ten Fiscal Years

			Unemployment <sup>b</sup>		
Calendar Year	Population <sup>a</sup>	City of Rockford	County of Kent	State of Michigan	Inflation Rate <sup>c</sup>
2008	41,235	5.5%	7.4%	9.6%	3.8%
2009	40,822	10.1%	11.7%	14.6%	-0.3%
2010	40,412	7.3%	10.9%	13.1%	1.1%
2011	39,467	6.9%	10.2%	12.5%	3.4%
2012	39,853	5.4%	5.3%	10.1%	3.2%
2013	39,853	6.2%	5.4%	9.0%	3.0%
2014	40,079	4.4%	4.5%	7.1%	1.6%
2015	41,214	4.8%	3.5%	5.7%	1.0%
2016	40,899	3.4%	3.3%	5.1%	1.0%
2017	42,282	3.3%	3.3%	4.5%	1.1%

Source:

<sup>a</sup> U.S. Census Bureau and local population counts

<sup>b</sup> United States Department of Labor, Bureau of Labor and Statistics

<sup>c</sup> Consumer Price Index All Urban Consumers

\*\* United States Census Bureau, QuickFacts for Kent County 2012-2016 Personal Income and Per Capita Income

Personal Income In Thousand \$**	Per Capita Income**
20,385,950	34,355
20,350,000	34,000
15,076,397	25,018
15,460,791	25,410
14,589,171	23,743
15,669,162	25,889
16,141,252	26,669
16,932,958	26,636
18,025,796	28,070
N/A	N/A

## ROCKFORD PUBLIC SCHOOLS Principal Employers Current Year and Nine Years Ago

	June 30, 2017				
Employer	Approximate Number of Employees	Percent of District's Total Estimated Population			
Wolverine World Wide	1,500	3.67%			
Rockford Public Schools	991	2.42%			
Byrne Electrical Specialist, Inc.	400	0.98%			
Williams Form Engineering Corp	200	0.49%			
Grand Rapids Controls Co LLC	175	0.43%			
Wynalda Packaging	170	0.42%			
Steel Craft Technologies	130	0.32%			
Mahle Industrial Thermal Systems America	120	0.29%			
AvaSure Inc.	100	0.24%			
Totals	3,786	9.26%			

Source: The Right Place, Inc.

	June 30, 2008			
Employer	Approximate Number of Employees	Percent of District's Total Estimated Population		
Wolverine World Wide	1,900	4.23%		
Rockford Public Schools	950	2.11%		
Jackson Safety Products LLC	300	0.67%		
Byrne Electrical Specialist, Inc.	280	0.62%		
Grand Rapids Controls	250	0.56%		
D & W Foods, Inc.	175	0.39%		
Wynalda Litho, Inc.	165	0.37%		
ITW - Aim	135	0.30%		
Meijer, Inc.	100	0.22%		
Totals	4,255	9.47%		

### **ROCKFORD PUBLIC SCHOOLS** Principal Property Tax Payers Current Year and Nine Years Ago

	June 30, 2017					
Taxpayer	2016 Taxable Value	Rank	Percent of District's Total Taxable Value			
Wolverine World Wide	\$ 20,921,092	1	1.25%			
Consumers Energy	18,933,477	2	1.13%			
DTE Gas Company	11,680,400	3	0.70%			
Meijer, Inc.	6,414,637	4	0.38%			
Boulder Creek Health Park, LLC	4,190,834	5	0.25%			
Rockford Care, LLC	3,935,500	6	0.24%			
Wynalda Packaging, Inc.	3,278,800	7	0.20%			
Jade Pig	3,106,391	8	0.19%			
MVP Athletic Club/Rockford LLC	2,469,185	9	0.15%			
Algoma Associates LLC	2,156,096	10	0.13%			
ITW - Dahti Seating	-					
Grinwood/Champion	-					
Jackson Safety Products	-					
Byrne Electrical Specialties						
Totals	\$ 77,086,412		4.61%			

Source: Kent County Equalization Department

June 30, 2008							
	2007 Taxable Value	Rank	Percent of District's Total Taxable Value				
\$	26,124,567	1	1.71%				
	13,156,100	2	0.86%				
	6,506,700	6	0.43%				
	9,066,315	4	0.59%				
	- - 12,959,719	3	0.85%				
	-	-					
	5,157,802	7	0.34%				
	8,002,014	5	0.52%				
	5,072,300	8	0.33%				
	4,761,056	9	0.31%				
	4,186,372	10	0.27%				
\$	94,992,945		6.22%				

### ROCKFORD PUBLIC SCHOOLS Full Time Equivalent Employees by Function Last Ten Fiscal Years

	Number of Employees as of June 30, 2017									
Employee Category	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
Administrators	34	32	31	31	29	29	29	29	33	33
Teachers/counselors	477	446	441	433	439	433	427	428	462	463
Clerical/secretarial	91	87	86	86	87	86	86	93	97	97
Instructional aides	146	137	129	127	121	114	103	98	122	122
Food Service	39	40	41	40	42	41	39	40	39	39
Maintenance/custodial	43	43	40	41	38	37	37	36	53	53
Transportation	63	69	69	79	75	74	73	72	75	74
All others	98	93	98	83	83	73	93	79	81	81
Total	991	947	935	920	914	887	887	875	962	962

*Source* : District records

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#### **ROCKFORD PUBLIC SCHOOLS** Student Enrollment and Graduate Statistics Last Ten Fiscal Years

Year	Enrollment					
Ended June 30	Elementary Schools	Middle Schools	High School	Special Education	Total Enrollment	
2008	3,385	1,805	2,582	264	8,036	
2009	3,515	1,728	2,629	247	8,119	
2010	3,518	1,796	2,534	239	8,087	
2011	3,442	1,765	2,564	192	7,963	
2012	3,443	1,788	2,532	180	7,943	
2013	3,508	1,752	2,580	167	8,007	
2014	3,490	1,706	2,548	204	7,948	
2015	3,480	1,734	2,539	197	7,950	
2016	3,473	1,678	2,546	218	7,915	
2017	3,461	1,669	2,578	203	7,911	

Source: District records

Graduates					
High School	Adult Completion	Total Graduates			
533	11	544			
623	11	634			
607	13	620			
590	12	602			
585	8	593			
590	7	597			
594	11	605			
621	12	633			
649	8	657			
622	4	626			

### ROCKFORD PUBLIC SCHOOLS Capital Assets by Type Last Ten Fiscal Years

	2017	2016	2015	2014
Land	\$ 2,093,127	\$ 2,093,127	\$ 2,093,127	\$ 2,093,127
Construction in progress	12,309,026	1,412,828	5,738,906	146,032
Land improvements	18,708,756	18,688,806	16,285,455	16,285,455
Buildings and additions	121,649,054	119,179,540	104,087,790	104,087,790
Furniture and equipment	16,917,975	16,542,804	15,924,194	15,493,695
Vehicles	5,918,989	5,554,365	5,728,580	5,366,400
	\$177,596,927	\$163,471,470	\$149,858,052	\$143,472,499

Source: Rockford Public Schools Comprehensive Annual Financial Reports

2013	2012	2011	2010	2009	2008
\$ 2,093,127	\$ 1,962,840	\$ 1,962,840	\$ 1,962,840	\$ 1,962,840	\$ 1,962,840
-	1,538,017	28,641,906	20,109,951	4,611,121	-
16,272,550	15,157,430	4,443,706	4,443,706	4,443,706	4,443,706
104,062,601	103,543,534	86,564,753	86,564,753	85,733,055	85,789,123
15,439,676	15,071,349	14,067,958	13,847,277	13,456,922	12,307,831
5,248,430	4,899,413	4,832,506	4,668,309	4,842,532	4,257,398
\$143,116,384	\$142,172,583	\$140,513,669	\$131,596,836	\$115,050,176	\$108,760,898

# ROCKFORD PUBLIC SCHOOLS District Facilities By Function June 30, 2016

Building	Year Of Construction	Last Addition Or Renovation	Number Of Stories	Square Footage	Acreage_	Number Of Classrooms
<b>Elementary Schools</b>						
Belmont	1923	2017	1	46,338	7	20
Cannonsburg	1951	2017	2	40,129	6	22
Crestwood	1965	2010	1	51,593	23	28
Lakes	1952	2017	1	56,738	9	31
Meadow Ridge	1999	2010	2	70,770	42	26
Parkside	1954	2017	1	40,900	3	20
Roguewood	1989	2017	1	62,410	29	35
Valley View	1965	2010	1	53,614	13	28
Middle Schools						
East Rockford	2000	2010	2	171,169	113	54
North Rockford	1957	2010	2 2	188,680	20	52
High School						
Rockford	1992	2017	2	348,569	80	91
Freshman Center	1972	2017	$\frac{1}{2}$	125,250	30	43
Treshinan Center	1972	2017	2	125,250	50	15
Other						
Alternative Education	1929	2017	1	7,040		4
District-Wide Facilities						
Administration Center	1922	2010	1	40,319	9	
Bus Garage	1975	2010	1	22,168	8	
Maintenance Center	1991	2010	1	19,424		
Boathouse	2003		11/2	13,600	3	
Brewer House	1960		1	1,780		

Source : District records